

COVER SHEET

0 0 0 0 0 3 7 5 3 5
S.E.C. Registration Number

A T N H O L D I N G S , I N C .

(Company's Full Name)

9 t h F o o r S u m m i t 1 T o w e r , 5 3 0 S h a w

B o u l e v a r d , M a n d a l u y o n g C i t y

(Business Address: No. Street City/Town/Province)

Paul B. Saria
Contact Person

77170523
Company Telephone Number

0 3 3 1
Month Day
Fiscal Year

SEC FORM I-ACGR
Integrated Corporate Governance

FORM TYPE

November 9

Month Day
Annual Meeting

LISTED

Secondary License Type, If Applicable

Central Receiving & Records Division
Dep. Requiring this Doc.

Amended Articles Number/Section

Total No. of Stockholders

Total Amount of Borrowings

Domestic

Foreign

To be accomplished by SEC Personnel concerned

LCU

Cashier

STAMPS

Remarks: pls. use black ink for scanning purposes.





SEC FORM - I-ACGR

INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT

1. For the fiscal year ended **CY 2023**
2. SEC Identification Number **37535**
3. BIR Tax Identification No. **005-056-869**
4. Exact name of issuer as specified in its charter **ATN HOLDINGS, INC.**
5. **Metro Manila, Philippines**
Province, Country or other jurisdiction of
incorporation or organization
6. (SEC Use Only)
Industry Classification Code:
7. **9TH Floor Summit One Tower, 530 Shaw Boulevard, Mandaluyong City** **1550**
Address of principal office Postal Code
8. **(632)7717-0523**
Issuer's telephone number, including area code
9. **Not Applicable**
Former name, former address, and former fiscal year, if changed since last report.



INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT			
	COMPLIANT/ NON- COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
The Board's Governance Responsibilities			
Principle 1: The company should be headed by a competent, working board to foster the long- term success of the corporation, and to sustain its competitiveness and profitability in a manner consistent with its corporate objectives and the long- term best interests of its shareholders and other stakeholders.			
Recommendation 1.1			
1. Board is composed of directors with collective working knowledge, experience or expertise that is relevant to the company's industry/sector.	Compliant	Provide information or link/reference to a document containing information on the following: 1. Academic qualifications, industry knowledge, professional experience, expertise and relevant trainings of directors	
2. Board has an appropriate mix of competence and expertise.	Compliant	2. Qualification standards for directors to facilitate the selection of potential nominees and to serve as benchmark for the evaluation of its performance Credentials & expertise at ATN Website http://www.atnholdings.com/bod.html 2023 Definitive Information Statement SEC 2015 2023 PIS (PDF Page counter Pages 5-8) Item 5. Directors and Executive Officers https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995 Manual of Corporate Governance page 8, Section 4.6 Qualification of Directors http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf	

<p>3. Directors remain qualified for their positions individually and collectively to enable them to fulfill their roles and responsibilities and respond to the needs of the organization.</p>	<p>Compliant</p>	<p>Credentials & expertise at ATN Website http://www.atnholdings.com/bod.html</p> <p>2023 Definitive Information Statement SEC 201S 2023 PIS (PDF Page counter Pages 5-8) Item 5. Directors and Executive Officers https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p>	
Recommendation 1.2			
<p>1. Board is composed of a majority of non-executive directors.</p>	<p>Non-Compliant</p>	<p>Identify or provide link/reference to a document identifying the directors and the type of their directorships</p>	<p>Board is composed of a majority of executive directors to ensure the welfare & success of the corporation.</p> <p>Board of Directors, Management Team and Executive Officers http://www.atnholdings.com/bod.html</p> <p>2023 Definitive Information Statement SEC 201S 2023 PIS (PDF Page counter Pages 5-8) Item 5. Directors and Executive Officers https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p> <p>List of directors & management officers published at PSE Edge http://edge.pse.com.ph/companyPage/directors_and_management_list.do?cmpy_id=56</p>

Recommendation 1.3

<p>1. Company provides in its Board Charter and Manual on Corporate Governance a policy on training of directors.</p>	<p>Compliant</p>	<p>Provide link or reference to the company's Board Charter and Manual on Corporate Governance relating to its policy on training of directors.</p> <p>See Manual of Corporate Governance page 6, section 4.2 (m) Specific Duties & Functions http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</p> <p>Undergo relevant and continuing training for a duration equal to or longer than what is required by law and regulations. First time directors shall undergo an orientation program covering SEC mandated topics on corporate governance and an introduction to the company's business, Articles of Incorporation, and Code of Conduct. It should be able to meet the specific needs of the company and the individual directors and aid any new director in effectively performing his or her functions. The annual continuing training program, on the other hand, makes certain that the directors are continuously informed of the developments in the business and regulatory environments, including emerging risks relevant to the company.</p>	
<p>2. Company has an orientation program for first time directors.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on the orientation program and trainings of directors for the previous year, including the number of hours attended and topics covered.</p> <p>*Board of Directors of ATN Holdings Inc. were issued Certificates of Completion by the Center</p>	

		<p>for Global Best Practices on the (2) webinars attended entitled " New Year SEC Updates & Compliance" conducted last January 31, 2024 and "Awareness Training and Updates on AMLA" held last March 5, 2024. Refer to the issued certificates below for 3-hour webinar attended by ATN directors:</p> <p>See certificates of completion of Mr. Arsenio Ng, Mr. Santos Cejoco, Mr. Respicio, Mr. Saria, Ms. Sophie Ng, Ms. Twinie Ng, Mr. Ardi Ng and Mr. Paul Cheah for New Year SEC Updates Webinar https://edge.pse.com.ph/openDiscViewer.do?edge_no=92572bdf35719981abca0fa0c5b4e4d0</p> <p>See certificates of completion of Mr. Hilario Ng, Mr. Manuel Moje and Mr. Ramon Escueta for "Awareness Training and Updates on AMLA" webinar https://edge.pse.com.ph/openDiscViewer.do?edge_no=fe07a1cb494b90ceabca0fa0c5b4e4d0</p> <p>*Board of Directors of ATN Holdings Inc. were issued Certificates of Completion by the Center for Global Best Practices on the (2) webinars attended entitled " Dealing with Controversies and Crisis Communication" conducted last April 12, 2023 and "Awareness Training and Updates on AMLA" held last March 7, 2023. Refer to the issued certificates below for 3-hour webinar attended by ATN directors:</p>	
3. Company has relevant annual continuing training for all directors.	Compliant	<p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=1e18b8757f94311c9e4dc6f6c9b65995</p>	

		<p>*On March 11, 2022, ATN Holdings directors attended a 3-hour Zoom Webinar conducted by Center for Global Best Practices with the focus on <u>2019 Revised Corporation of the Philippines</u>. (2022) Certificate of Attendance of Orientation of directors Hilario Ng, Manuel Moje, Atty. Leonides Respicio and Santos Cejoco may be viewed at: https://edge.pse.com.ph/openDiscViewer.do?edge_no=209dc2f0782840e63470cea4b051ca8f</p> <p>*On Feb 8, 2022, ATN Holdings directors attended a 3-hour SEC-Accredited Zoom Webinar conducted by SEC-accredited Center for Global Best Practices with the focus on <u>Best Practices of Effective Boards</u>. First time directors are also required to attend Workshops & Corporate Governance Training Seminars like other directors. (2022) Certificate of Attendance of Orientation of directors Arsenio Ng, Bonifacio Choa, Hyland Si, Paul Saria, Paul Cheah, Sophie Ng, Twinie Ng may be viewed at: https://edge.pse.com.ph/openDiscViewer.do?edge_no=7148c2aa73177d803470cea4b051ca8f</p>	
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Recommendation 1.4			
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1. Board has a policy on board diversity.	Compliant	<p>Provide information on or link/reference to a document containing information on the company's board diversity policy.</p> <p>Indicate gender composition of the board. For purposes of Board composition, diversity includes, but is not limited to, business experience, geography, age, gender, ethnicity and aboriginal status.</p>	
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		<p>Currently, there are (2) Women directors of ATN Holdings Inc. namely Mrs. Sophie Miles Ng & Mrs. Twinie Kaye Ng.</p> <p>Board diversity policy is posted at ATN Company website under the Corp Governance Tab, subheading Company policies http://www.atnholdings.com/acgr/board%20diversity%20policy.pdf</p> <p>2023 Definitive Information Statement SEC 2015 2023 PIS (PDF Page counter Pages 5-8) Item 5. Directors and Executive Officers https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p>	
Optional: Recommendation 1.4			
<p>1. Company has a policy on and discloses measurable objectives for implementing its board diversity and reports on progress in achieving its objectives.</p>	Compliant	<p>Provide information on or link/reference to a document containing the company's policy and measureable objectives for implementing board diversity.</p> <p>Provide link or reference to a progress report in achieving its objectives.</p> <p>Board diversity policy is posted at Company website under the Corp Governance Tab, subheading Company policies http://www.atnholdings.com/acgr/board%20diversity%20policy.pdf</p>	
Recommendation 1.5			
<p>1. Board is assisted by a Corporate Secretary.</p>	Compliant	<p>Provide information on or link/reference to a document containing information on the Corporate Secretary, including his/her name, qualifications, duties and functions.</p>	

		<p>List of directors & management officers http://edge.pse.com.ph/companyPage/directors_and_management_list.do?cmpy_id=56</p> <p>ATN Holdings website http://www.atnholdings.com/bod.html</p> <p>Atty. Leonides S. Respicio is the Corporate Secretary while Mr. Paul B. Saria is the Compliance Officer & Corporate Information Officer.</p>	
2. Corporate Secretary is a separate individual from the Compliance Officer.	Compliant	<p>Directors & management officers with respective positions published: http://edge.pse.com.ph/companyPage/directors_and_management_list.do?cmpy_id=56</p>	
3. Corporate Secretary is not a member of the Board of Directors.	Non-compliant	<p>ATN Organizational Chart at http://www.atnholdings.com/orgchart.html</p>	<p>Atty. Leonides S. Respicio, the corporate secretary, is a member of the Board of Directors. His legal inputs are critical to ensure that the corporation complies with existing rules & regulations.</p>
4. Corporate Secretary attends training/s on corporate governance.	Compliant	<p>Provide information or link/reference to a document containing information on the corporate governance training attended, including number of hours and topics covered</p> <p>See SEC Form 17C on CGS Attendance <u>ATTY. LEONIDES S. RESPICIO – Corporate Secretary</u> *On January 31, 2024, Atty. Leonides Respicio was issued a Certificate of Completion by the Center for Global Best Practices on the webinar attended entitled " New Year SEC Updates & Compliance" conducted last January 31, 2024.</p>	

		<p>Refer to the issued certificates below for 3-hour webinar attended: https://edge.pse.com.ph/openDiscViewer.do?edge_no=92572bdf35719981abca0fa0c5b4e4d0</p> <p>*On April 12, 2023, Atty. Leonides Respicio was issued a Certificate of Completion by the Center for Global Best Practices on the 3-hour webinar attended entitled "Dealing with Controversies and Crisis Communication" Refer to the link https://edge.pse.com.ph/openDiscViewer.do?edge_no=1e18b8757f94311c9e4dc6f6c9b65995</p> <p>*On March 11, 2022, ATN Holdings directors attended a 3-hour Zoom Webinar conducted by Center for Global Best Practices with the focus on 2019 Revised Corporation of the Philippines. (2021) Certificate of Attendance of Orientation https://edge.pse.com.ph/openDiscViewer.do?edge_no=209dc2f0782840e63470cea4b051ca8f</p>	
Optional: Recommendation 1.5			
<p>1. Corporate Secretary distributes materials for board meetings at least five business days before scheduled meeting.</p>	<p>Compliant</p>	<p>Provide proof that corporate secretary distributed board meeting materials at least five business days before scheduled meeting</p> <p>Agenda of the board meetings are posted online at PSE Edge and published in (2) circulating newspapers. Notice of ASM via Zoom is published: https://edge.pse.com.ph/openDiscViewer.do?edge_no=ef989bd42694c0839e4dc6f6c9b65995</p> <p>The corporate secretary certified that the Notice of Stockholders' Meeting and Definitive</p>	

		<p>Information Statement were sent on September 27, 2023 and October 4, 2023 respectively via:</p> <p>1) Disclosure in PSE Edge 2) Disclosure in company website 3) Publication in (2) newspapers namely: Daily Tribune and Malaya both on October 12 and October 13, 2023. 4) Via email upon request of stockholders.</p>	
Recommendation 1.6			
1. Board is assisted by a Compliance Officer.	Compliant	<p>Provide information on or link/reference to a document containing information on the Compliance Officer, including his/her name, position, qualifications, duties and functions.</p> <p>Compliance Officer holds a critical position in giving the board a comprehensive overview of how the corporation can comply with legal and government requirements immediately.</p> <p>Mr. Paul B. Saria is the Vice President and also the Compliance officer of ATN Holdings Inc. See credentials at ATN website: http://www.atnholdings.com/bod.html</p> <p>Refer to Organization chart posted at ATN Holdings website: http://www.atnholdings.com/orgchart.html</p>	
2. Compliance Officer has a rank of Senior Vice President or an equivalent position with adequate stature and authority in the corporation.	Compliant		
3. Compliance Officer is not a member of the board.	Non-compliant		Mr. Paul B Saria, the Compliance Officer's membership in the board is necessary for immediate and timely

			submission of Corporate reports required by the PSE & SEC. Paul Saria's 20+ years of experience working for ATN Holdings, has proven to be vital for the continuous growth of the Corporation.
4. Compliance Officer attends training/s on corporate governance.	Compliant	<p>Provide information on or link/reference to a document containing information on the corporate governance training attended, including number of hours and topics covered See SEC Form 17C on CGS Attendance</p> <p><u>MR. PAUL B. SARIA – Compliance Officer</u></p> <p>*On January 31, 2024, Mr. Paul Saria was issued a Certificate of Completion by the Center for Global Best Practices on the webinar attended entitled "New Year SEC Updates & Compliance" conducted last January 31, 2024. Refer to the issued certificates below for 3-hour webinar attended: https://edge.pse.com.ph/openDiscViewer.do?edge_no=92572bdf35719981abca0fa0c5b4e4d0</p> <p>*On April 12, 2023, Mr. Paul Saria was issued a Certificate of Completion by the Center for Global Best Practices on the 3-hour webinar attended entitled "Dealing with Controversies and Crisis Communication" Refer to the link https://edge.pse.com.ph/openDiscViewer.do?edge_no=1e18b8757f94311c9e4dc6f6c9b65995</p> <p>*On February 8, 2022, ATN Holdings directors attended a 3-hour SEC-Accredited Zoom Webinar conducted by SEC-accredited Center for Global Best Practices with the focus on Best</p>	

		<p>Practices of Effective Boards. First time directors are also required to attend Workshops & Corporate Governance Training Seminars like other directors. Copies of (2021) Certificate of Attendance of Orientation of Paul Saria may be viewed at: https://edge.pse.com.ph/openDiscViewer.do?edge_no=7148c2aa73177d803470cea4b051ca8f</p>	
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Principle 2: The fiduciary roles, responsibilities and accountabilities of the Board as provided under the law, the company's articles and by-laws, and other legal pronouncements and guidelines should be clearly made known to all directors as well as to stockholders and other stakeholders.

Recommendation 2.1

<p>1. Directors act on a fully informed basis, in good faith, with due diligence and care, and in the best interest of the company.</p>	<p>Compliant</p>	<p>Provide information or reference to a document containing information on how the directors performed their duties (can include board resolutions, minutes of meeting)</p> <p>Results of Annual Stockholder's meeting https://edge.pse.com.ph/openDiscViewer.do?edge_no=df05501674b4b7049e4dc6f6c9b65995</p> <p>Board Resolution https://edge.pse.com.ph/openDiscViewer.do?edge_no=5ab44328228ba9379e4dc6f6c9b65995</p> <p>Disclosure of Material Information/ Transactions at PSE Edge: The official release of the Special Mines Permit (SMP) No. 2022-03" by the Department of Environment and Natural Resources – Mines and Geosciences Bureau in favor of ATN Holdings Inc. https://edge.pse.com.ph/openDiscViewer.do?edge_no=ec7eb4a1368eff739e4dc6f6c9b65995</p> <p>Disclosure of Competent Person Report</p>	
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		<p>Posting of Final Exploration Report of ATN Holdings, Inc. under Exploration Permit # EP-IVA-019 covering an area of 82.7092 hectares, duly signed and sealed by Competent Person- Geologist Leo A. Sosa, in compliance to the Philippine Mineral Reporting Code (PMRC). https://edge.pse.com.ph/openDiscViewer.do?edge_no=20024d64e9b948c8efdfc15ec263a54d</p> <p>Result of the Special Board of Directors Meeting on Completion of the Aggregate Plant and Funding Requirements for year 2018 -2019 http://edge.pse.com.ph/openDiscViewer.do?edge_no=638bd142cb7cfd9d43ca035510b6ec2b#sthash.E6nePtM9.dpbs</p>	
Recommendation 2.2			
<p>1. Board oversees the development, review and approval of the company's business objectives and strategy.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on how the directors performed this function (can include board resolutions, minutes of meeting)</p> <p>Indicate frequency of review of business objectives and strategy</p> <p>Disclosure of Material Information/ Transactions at PSE Edge: The official release of the Special Mines Permit (SMP) No. 2022-03" by the Department of Environment and Natural Resources – Mines and Geosciences Bureau in favor of ATN Holdings Inc. https://edge.pse.com.ph/openDiscViewer.do?edge_no=ec7eb4a1368eff739e4dc6f6c9b65995</p> <p>Results of Annual Stockholder's meeting https://edge.pse.com.ph/openDiscViewer.do?edge_no=df05501674b4b7049e4dc6f6c9b65995</p>	

		<p>Board Resolution https://edge.pse.com.ph/openDiscViewer.do?edg_e_no=5ab44328228ba9379e4dc6f6c9b65995</p> <p>Disclosure of Material Information/ Transactions Special Board of Directors' meeting held on July 16, 2020 via Teleconferencing re: the Mineral Processing Permit issued to ATN Holdings Inc. https://edge.pse.com.ph/openDiscViewer.do?edg_e_no=77e0d1aca6ac53720de8473cebbd6407</p> <p>Disclosure of Final Exploration Report of ATN https://edge.pse.com.ph/openDiscViewer.do?edg_e_no=20024d64e9b948c8efdfc15ec263a54d</p> <p>PEZA Certificate of Resolution approving the property as an Economic Zone named ATN Industrial Technology City for its 256-hectare property in Rizal http://edge.pse.com.ph/openDiscViewer.do?edg_e_no=abbfccdfbfd4bc243ca035510b6ec2b#stha.sh.UEHqzKVu.dpbs</p> <p>Monthly review of business objectives & strategies or as needed.</p>	
<p>2. Board oversees and monitors the implementation of the company's business objectives and strategy.</p>	<p>Compliant</p>	<p>50 years Corporate Life Extension</p> <p>Certificate of filing of Amended Articles of Incorporation of ATN Holdings together with payment of Php2.4M for amending Article IV by extending Corporate Life to another 50 years from February 12, 2019.</p> <p>http://www.atnholdings.com/Amendments/November%2023,%202016%20-%20Amendments%20to%20Articles%20of%20Incor</p>	

Supplement to Recommendation 2.2			
<p>1. Board has a clearly defined and updated vision, mission and core values.</p>	<p>Compliant</p>	<p>Indicate or provide link/reference to a document containing the company's vision, mission and core values. Indicate frequency of review of the vision, mission and core values.</p> <p>Corporate vision mission & core values posted at ATN Holdings website http://www.atnholdings.com/mvv.html</p> <p>Review of vision, mission and core values on a yearly basis or as needed to ensure that the short-term and long-term goals of the company are attained.</p>	
<p>2. Board has a strategy execution process that facilitates effective management performance and is attuned to the company's business environment, and culture.</p>	<p>Compliant</p>	<p>Provide information on or link/reference to a document containing information on the strategy execution process.</p> <p>ATN Holdings board has received from the Philippine Economic Zone Authority (PEZA) its Certificate of Board Resolution dated April 26, 2018, which effectively resolves the application of ATN Holdings, Inc. (ATN) for the grant of pre-qualification clearance for the declaration of a 2,561,017 square meters area (256.1017 hectares) located at Barangay Macabud, Rodriguez (Montalban), Rizal as a Special Economic Zone, henceforth to be known as ATN INDUSTRIAL TECHNOLOGY CITY. This is disclosed at PSE Edge as Material Information/Transactions: http://edge.pse.com.ph/openDiscViewer.do?edg_e_no=abfcdffbfd4bc243ca035510b6ec2b#sthash.UEHqzKVu.dpbs</p>	

Recommendation 2.3			
1. Board is headed by a competent and qualified Chairperson.	Compliant	Provide information or reference to a document containing information on the Chairperson, including his/her name and qualifications Mr. Arsenio T. Ng is the Chairperson. Kindly refer to his credentials posted at ATN Website: http://www.atnholdings.com/bod.html	
Recommendation 2.4			
1. Board ensures and adopts an effective succession planning program for directors, key officers and management.	Compliant	Disclose and provide information or link/reference to a document containing information on the company's succession planning policies and programs and its implementation Succession Planning policy at ATN Website: http://www.atnholdings.com/acgr/SUCCESSION%20PLANNING%20POLICY.pdf	
2. Board adopts a policy on the retirement for directors and key officers.	Compliant	Retirement Policy is posted at ATN Website: http://www.atnholdings.com/acgr/RETIREMENT%20POLICY.pdf	
Recommendation 2.5			
1. Board aligns the remuneration of key officers and board members with long-term interests of the company.	Compliant	Provide information on or link/reference to a document containing information on the company's remuneration policy and its implementation, including the relationship between remuneration and performance. Definitive Information Statement (SEC 2015 2023 PIS) PDF Page counter page 8-9 of 133, Item 6	
2. Board adopts a policy specifying the relationship between remuneration and performance.	Compliant	Compensation of Directors and Executive Officers https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995	

		Executive Compensation Committee Charter page 2, Item 4: Duties & Responsibilities http://www.atnholdings.com/forms/uploads/ATN%20Holdings%20Executive%20Compensation%20Committee%20Charter.pdf	
3. Directors do not participate in discussions or deliberations involving his/her own remuneration.	Compliant	Manual on Corporate Governance page 13, Section 5.6 http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf	
Optional: Recommendation 2.5			
1. Board approves the remuneration of senior executives.	Compliant	Provide proof of board approval Definitive Information Statement (SEC 201S 2023 PIS) PDF Page counter page 8-9 of 133, Item 6 Compensation of Directors and Executive Officers https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995 Executive Compensation Committee Charter page 2, Item 4 http://www.atnholdings.com/forms/uploads/ATN%20Holdings%20Executive%20Compensation%20Committee%20Charter.pdf	
2. Company has measurable standards to align the performance-based remuneration of the executive directors and senior executives with long-term interest, such as claw back provision and deferred bonuses.	Non-compliant	Provide information on or link/reference to a document containing measurable standards to align performance-based remuneration with the long-term interest of the company.	Remuneration is pre-determined based on designation and accepted compensation of both parties. Bonuses are awarded if deemed fit.
Recommendation 2.6			
1. Board has a formal and transparent board nomination and election policy	Compliant	Provide information or reference to a document containing information on the company's nomination and election policy and process and	

		its implementation, including the criteria used in selecting new directors, how the shortlisted candidates and how it encourages nominations from shareholders.	
2. Board nomination and election policy is disclosed in the company's Manual on Corporate Governance.	Compliant	Provide proof if minority shareholders have a right to nominate candidates to the board Provide information if there was an assessment of the effectiveness of the Board's processes in the nomination, election or replacement of a director.	
3. Board nomination and election policy includes how the company accepted nominations from minority shareholders.	Compliant	Manual on Corporate Governance: *Page 8, Section 4.6 & 4.7 On Qualifications & Disqualifications of Directors *Page 16, Item 6.2 Nomination and Corporate Governance Committee *Page 20, Item 11 (b) Right to nominate candidates to the Board of Directors in accordance with the Articles & By-laws of the Corporation http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf	
4. Board nomination and election policy includes how the board shortlists candidates.	Compliant		
5. Board nomination and election policy includes an assessment of the effectiveness of the Board's processes in the nomination, election or replacement of a director.	Compliant	Manual on Corporate Governance pages 19-20, Article 11: Shareholders http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf	
6. Board has a process for identifying the quality of directors that is aligned with the strategic direction of the company.	Compliant	2023 Definitive Information Statement (SEC 201S 2023 PIS)_PDF Page Counter Page 5-8 of 133 Nominees / Credentials of Directors of the Company	

		https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995	
Optional: Recommendation to 2.6			
1. Company uses professional search firms or other external sources of candidates (such as director databases set up by director or shareholder bodies) when searching for candidates to the board of directors.	Non-compliant	Identify the professional search firm used or other external sources of candidates	The Company shall adopt this recommendation for independent directors when the need arises. Candidates who are nominated to be part of the board of directors are deemed highly valuable to the growth of the corporation. One's expertise, experience and accomplishments are given merit too.
Recommendation 2.7			
1. Board has overall responsibility in ensuring that there is a group-wide policy and system governing related party transactions (RPTs) and other unusual or infrequently occurring transactions.	Compliant	<p>Provide information on or reference to a document containing the company's policy on related party transaction, including policy on review and approval of significant RPTs</p> <p>Identify transactions that were approved pursuant to the policy.</p> <p>Group-wide policy at http://www.atnholdings.com/acgr/ATN%20GROUPWIDE%20POLICY%20(FINAL).pdf</p> <p>Related party transaction policy at http://www.atnholdings.com/acgr/RELATED%20PARTY%20TRANSACTION%20POLICY%20(FINAL).pdf</p> <p>Manual of Corporate Governance , Pages 14-16, section 6.1 Audit Committee and Related Party Transaction (RPT) Committee</p>	

		http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf	
2. RPT policy includes appropriate review and approval of material RPTs, which guarantee fairness and transparency of the transactions.	Compliant	2023 Definitive Information Statement Notes to Consolidated Related Party Transactions (PDF File page counter as basis: pages 40-41 & pages 126-128 of 133)	
3. RPT policy encompasses all entities within the group, taking into account their size, structure, risk profile and complexity of operations.	Compliant	https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995	
Supplement to Recommendations 2.7			
1. Board clearly defines the threshold for disclosure and approval of RPTs and categorizes such transactions according to those that are considered <i>de minimis</i> or transactions that need not be reported or announced, those that need to be disclosed, and those that need prior shareholder approval. The aggregate amount of RPTs within any twelve (12) month period should be considered for purposes of applying the thresholds for disclosure and approval.	Compliant	Provide information on a materiality threshold for RPT disclosure and approval, if any. Provide information on RPT categories Disclosure of Material Transaction Issuance of Stock Certificate in favor of Unipage Management Inc. 2,325,055,429 shares consisting of Three Hundred Twenty Five Million Fifty Five Thousand Four Hundred Twenty Nine (325,055,429) Common Class "A" Shares and Two Billion (2,000,000,000) Common Class "B" shares https://edge.pse.com.ph/openDiscViewer.do?edge_no=a5ac58a657d8fa403470cea4b051ca8f Related party transaction policy http://www.atnholdings.com/acgr/RELATED%20PARTY%20TRANSACTION%20POLICY%20(FINAL).pdf 2023 Definitive Information Statement Notes to Consolidated	

		<p>Related Party Transactions (PDF File page counter as basis: pages 40-41 of 133) BRIEF DESCRIPTION OF THE GENERAL NATURE AND SCOPE OF THE REGISTRANT'S BUSINESS AND ITS SUBSIDIARIES</p> <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p>	
<p>2. Board establishes a voting system whereby a majority of non-related party shareholders approve specific types of related party transactions during shareholders' meetings.</p>	Compliant	<p>Provide information on voting system, if any.</p> <p>Manual of Corporate Governance, page 20, Article 11: Shareholders (c)</p> <p>http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</p>	
Recommendation 2.8			
<p>1. Board is primarily responsible for approving the selection of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive).</p>	Compliant	<p>Provide information on or reference to a document containing the Board's policy and responsibility for approving the selection of management.</p> <p>Identify the Management team appointed</p> <p>Manual of Corporate Governance *Page 8, Section 4.6 Qualifications of Directors *Page 16-17, Section 6.2 Nomination and Corporate Governance Committee *Page 5-8, Article 4: Duties and Responsibility of the Board</p> <p>http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</p> <p>Results of the 2023 Annual Stockholders Meeting</p>	

		https://edge.pse.com.ph/openDiscViewer.do?edge_no=df05501674b4b7049e4dc6f6c9b65995 Management team appointed posted http://edge.pse.com.ph/companyPage/directors_and_management_list.do?cmpy_id=56	
2. Board is primarily responsible for assessing the performance of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive).	Compliant	<p>Provide information on or reference to a document containing the Board's policy and responsibility for assessing the performance of management.</p> <p>Provide information on the assessment process and indicate frequency of assessment of performance.</p> <p>Manual of Corporate Governance Pages 5-6 Article 4.2 Specific Duties and Functions of Board Page 13 Article 5.6 Remuneration of Directors and Officers Page 18 Article 9 Assessing Board Performance http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</p> <p>Code of Business Conduct & Ethics http://www.atnholdings.com/acgr/ATN%20HOLDINGS%20CODE%20OF%20BUSINESS%20%20CONDUCT.pdf</p>	
Recommendation 2.9			
1. Board establishes an effective performance management framework that ensures that Management's performance is at par with the standards set by the Board and Senior Management.	Compliant	Provide information on or link/reference to a document containing the Board's performance management framework for management and personnel.	

		<p>Definitive Information Statement (SEC 201S 2023 PIS) PDF Page counter page 8-9 of 133, Item 6 Compensation of Directors and Executive Officers https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p> <p>Executive Compensation Committee Charter page 2, Item 4: Duties & Responsibilities http://www.atnholdings.com/forms/uploads/ATN%20Holdings%20Executive%20Compensation%20Committee%20Charter.pdf</p> <p>Manual of Corporate Governance Pages 5-6 Article 4.2 Specific Duties and Functions of Board Page 13 Article 5.6 Remuneration of Directors and Officers Page 18 Article 9 Assessing Board Performance Page 24, Article 16.2 Encouraging Employee's Participation http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</p>	
<p>2. Board establishes an effective performance management framework that ensures that personnel's performance is at par with the standards set by the Board and Senior Management.</p>	<p>Compliant</p>		
Recommendation 2.10			
<p>1. Board oversees that an appropriate internal control system is in place.</p>	<p>Compliant</p>	<p>Provide information on or link/reference to a document showing the Board's responsibility for overseeing that an appropriate internal control system is in place and what is included in the internal control system Internal Control System Policy at</p>	

		http://www.atnholdings.com/acgr/INTERNAL%20CONTROL%20SYSTEM%20(final).pdf Group-wide policy at http://www.atnholdings.com/acgr/ATN%20GROUPWIDE%20POLICY%20(FINAL).pdf	
2. The internal control system includes a mechanism for monitoring and managing potential conflict of interest of the Management, members and shareholders.	Compliant	Manual of Corporate Governance page 12-13, Article 5.4 Internal Control Responsibilities of the Board ATN Holdings adopts a system of check & balance within the board. http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf Code of Business Conduct & Ethics http://www.atnholdings.com/acgr/ATN%20HOLDINGS%20CODE%20OF%20BUSINESS%20%20CONDUCT.pdf	
3. Board approves the Internal Audit Charter.	Compliant	Provide reference or link to the company's Internal Audit Charter Internal Audit Charter with Self-Assessment of Audit Committee http://www.atnholdings.com/forms/uploads/ATN%20Disclosure%20to%20PSE%20Internal%20Audit%20Charter%20120712.pdf	
Recommendation 2.11			
1. Board oversees that the company has in place a sound enterprise risk management (ERM) framework to effectively identify, monitor, assess and manage key business risks.	Compliant	Provide information on or link/reference to a document showing the Board's oversight responsibility on the establishment of a sound enterprise risk management framework and how the board was guided by the framework.	
2. The risk management framework guides the board in identifying units/business lines and enterprise-level risk exposures, as well	Compliant	Provide proof of effectiveness of risk management strategies, if any.	

<p>as the effectiveness of risk management strategies.</p>		<p>Enterprise risk management (ERM) framework http://www.atnholdings.com/enterpriseriskmanagement.html Manual of Corporate Governance Page 24, Article 15: Internal Control System and Risk Management Framework http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf List of Company policies http://www.atnholdings.com/companypolicies.html</p>	
<p>Recommendation 2.12</p>			
<p>1. Board has a Board Charter that formalizes and clearly states its roles, responsibilities and accountabilities in carrying out its fiduciary role.</p>	<p>Compliant</p>	<p>Provide link to the company's website where the Board Charter is disclosed.</p>	
<p>2. Board Charter serves as a guide to the directors in the performance of their functions.</p>	<p>Compliant</p>	<p>As indicated in the Company's By-laws http://www.atnholdings.com/Amendments/March%2030,%202015%20-%20SEC%20Certificate%20of%20Filing%20of%20Amended%20Articles%20and%20By-Laws.pdf</p>	
<p>3. Board Charter is publicly available and posted on the company's website.</p>	<p>Compliant</p>		
<p>Additional Recommendation to Principle 2</p>			
<p>1. Board has a clear insider trading policy.</p>	<p>Compliant</p>	<p>Provide information on or link/reference to a document showing company's insider trading policy. Insider Trading policy at http://www.atnholdings.com/acgr/INSIDER%20TRADING%20POLICY.pdf</p>	
<p>Optional: Principle 2</p>			
<p>1. Company has a policy on granting loans to directors, either forbidding the practice or ensuring that the transaction is</p>	<p>Compliant</p>	<p>Provide information on or link/reference to a document showing company's policy on granting loans to directors, if any.</p>	

conducted at arm's length basis and at market rates.		The company does not provide loans to directors. All directors loan request is referred to financial institutions and banks.	
2. Company discloses the types of decision requiring board of directors' approval.	Compliant	Indicate the types of decision requiring board of directors' approval and where there are disclosed. All material information requiring board approval are disclosed based on SEC and PSE disclosure rules.	

Principle 3: Board committees should be set up to the extent possible to support the effective performance of the Board's functions, particularly with respect to audit, risk management, related party transactions, and other key corporate governance concerns, such as nomination and remuneration. The composition, functions and responsibilities of all committees established should be contained in a publicly available Committee Charter.

Recommendation 3.1

1. Board establishes board committees that focus on specific board functions to aid in the optimal performance of its roles and responsibilities.	Compliant	Provide information or link/reference to a document containing information on all the board committees established by the company. All board committees established by the company posted at ATN website http://www.atnholdings.com/boardcommittees.html Manual of Corporate Governance page 14-19, Article 6: Board Committees http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf	
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Recommendation 3.2

1. Board establishes an Audit Committee to enhance its oversight capability over the company's financial reporting, internal control system, internal and external audit	Compliant	Provide information or link/reference to a document containing information on the Audit Committee, including its functions.	
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<p>processes, and compliance with applicable laws and regulations.</p>		<p>Indicate if it is the Audit Committee's responsibility to recommend the appointment and removal of the company's external auditor.</p> <p>Manual of Corporate Governance *pages 14-16, Article 6.1 : Audit Committee and Related Party Transaction (RPT) Committee *page 15 letter (L): <i>Audit Committee recommends to the Board the appointment, reappointment, removal and fees of the External Auditor, duly accredited by the Commission, who undertakes an independent audit of the corporation, and provides an objective assurance on the manner by which the financial statements should be prepared and presented to the stockholders</i> http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</p> <p>Audit Committee Charter posted in ATN website http://www.atnholdings.com/forms/uploads/atn%20audit%20and%20risk%20committee.pdf</p>	
<p>2. Audit Committee is composed of at least three appropriately qualified non-executive directors, the majority of whom, including the Chairman is independent.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on the members of the Audit Committee, including their qualifications and type of directorship.</p> <p>Audit Committee Paul Cheah – Chairman, Independent Hilario Ng Santos Cejoco</p> <p>Members of Audit Committee posted at ATN Website:</p>	

		http://www.atnholdings.com/boardcommittees.html	
3. All the members of the committee have relevant background, knowledge, skills, and/or experience in the areas of accounting, auditing and finance.	Compliant	Provide information or link/reference to a document containing information on the background, knowledge, skills, and/or experience of the members of the Audit Committee. Paul Cheah, Hilario Ng & Santos Cejoco credentials published at: http://www.atnholdings.com/bod.html	
4. The Chairman of the Audit Committee is not the Chairman of the Board or of any other committee.	Compliant	Provide information or link/reference to a document containing information on the Chairman of the Audit Committee 2023 Definitive Information Statement PDF Page counter page 11 of 133, Item 15. Action with Respect to Reports: https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995 Results of Annual Stockholders Meeting (2023) https://edge.pse.com.ph/openDiscViewer.do?edge_no=df05501674b4b7049e4dc6f6c9b65995	
Supplement to Recommendation 3.2			
1. Audit Committee approves all non-audit services conducted by the external auditor.	Compliant	Provide proof that the Audit Committee approved all non-audit services conducted by the external auditor. 2023 Definitive Information Statement PDF Page counter as basis—(Page 28 of 133): Statement of Management's Responsibility for Financial Statements	

		<p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p> <p>2023 Annual Report SEC 17A 2023 AFS (part 2 of 3.pdf) PDF Page counter as basis—(Page 2 of 102) https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04beff9e4dc6f6c9b65995</p>	
<p>2. Audit Committee conducts regular meetings and dialogues with the external audit team without anyone from management present.</p>	<p>Compliant</p>	<p>Provide proof that the Audit Committee conducted regular meetings and dialogues with the external audit team without anyone from management present.</p> <p>2023 Definitive Information Statement PDF Page counter as basis—(Page 28 of 133): Statement of Management's Responsibility for Financial Statements https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p> <p>2023 Annual Report SEC 17A 2023 AFS (part 2 of 3.pdf) PDF Page counter as basis—(Page 2 of 102) https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04beff9e4dc6f6c9b65995</p> <p>Audit Committee conducted regular meetings with the external audit team without anyone from management present. They can freely set meeting any time or as needed.</p> <p>AUDIT & RISK COMMITTEE CHARTER Page 5, Article 4: MEETINGS</p>	

		http://www.atnholdings.com/forms/uploads/atn%20audit%20and%20risk%20committee.pdf	
Optional: Recommendation 3.2			
1. Audit Committee meet at least four times during the year.	Compliant	Indicate the number of Audit Committee meetings during the year and provide proof Certificate of Attendance of Directors (6 meetings) https://edge.pse.com.ph/openDiscViewer.do?edge_no=95a7ae33f435b08fabca0fa0c5b4e4d0	
2. Audit Committee approves the appointment and removal of the internal auditor.	Compliant	Provide proof that the Audit Committee approved the appointment and removal of the internal auditor. Audit Committee Charter Page 5, Section (D.3) Internal Controls and Legal Compliance http://www.atnholdings.com/forms/uploads/Audit%20Committee%20Charter%20-%20ATNH.pdf	
Recommendation 3.3			
1. Board establishes a Corporate Governance Committee tasked to assist the Board in the performance of its corporate governance responsibilities, including the functions that were formerly assigned to a Nomination and Remuneration Committee.	Compliant	Provide information or reference to a document containing information on the Corporate Governance Committee, including its functions Indicate if the Committee undertook the process of identifying the quality of directors aligned with the company's strategic direction, if applicable. Manual on Corporate Governance page 16, Section 6.2 Nomination and Corporate Governance Committee:	

		http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf The committee made sure that the quality of directors is aligned with the company's strategic direction to ensure that the corporation's goals will be achieved with good governance & efficiency.	
2. Corporate Governance Committee is composed of at least three members, all of whom should be independent directors.	Compliant	Provide information or link/reference to a document containing information on the members of the Corporate Governance Committee, including their qualifications and type of directorship. The Nomination Committee was renamed to "Corporate Governance and Nomination Committee" to expand its role and assist the Board in the performance of its corporate governance responsibilities as well. Board Committees and Board Committee Members posted at ATN Website http://www.atnholdings.com/boardcommittees.html Qualifications of Board of Directors at ATN Website http://www.atnholdings.com/bod.html	
3. Chairman of the Corporate Governance Committee is an independent director.	Compliant	Provide information or link/reference to a document containing information on the Chairman of the Corporate Governance Committee. Ramon Escueta is the chairman of the Nomination Committee. He is also the chairman of the Corporate Governance Committee.	2023 Definitive Information Statement PDF Page counter page 11 of 133, Item 15. Action with Respect to Reports:

		<p>The Nomination Committee was renamed to "Corporate Governance and Nomination Committee" to expand its role and assist the Board in the performance of its corporate governance responsibilities as well.</p>	<p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p> <p>Results of Annual Stockholders Meeting (2023) https://edge.pse.com.ph/openDiscViewer.do?edge_no=df05501674b4b7049e4dc6f6c9b65995</p> <p>Board Committee Members posted at ATN Website http://www.atnholdings.com/boardcommittees.html</p>
Optional: Recommendation 3.3.			
<p>1. Corporate Governance Committee meet at least twice during the year.</p>	<p>Compliant</p>	<p>Indicate the number of Corporate Governance Committee meetings held during the year and provide proof thereof.</p> <p>Corporate Governance Committee recommends all actions for Board approval.</p>	
Recommendation 3.4			
<p>1. Board establishes a separate Board Risk Oversight Committee (BROC) that should be responsible for the oversight of a company's Enterprise Risk Management system to ensure its functionality and effectiveness.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on the Board Risk Oversight Committee (BROC), including its functions</p> <p>Audit Committee holds multi-functions and change its members annually. Audit committee assumes the role of BROC.</p> <p>Board Committees and Board Committee Members posted at ATN Website http://www.atnholdings.com/boardcommittees.html</p>	

		<p>AUDIT & RISK COMMITTEE CHARTER http://www.atnholdings.com/forms/uploads/atn%20audit%20and%20risk%20committee.pdf</p>	
<p>2. BROC is composed of at least three members, the majority of whom should be independent directors, including the Chairman.</p>	<p>Non-Compliant</p>	<p>Provide information or link/reference to a document containing information on the members of the BROC, including their qualifications and type of directorship</p> <p>Audit Committee holds multi-functions and change its members annually. Audit committee assumes the role of BROC.</p>	<p>Audit Committee holds multi-functions and change its members annually. Audit committee assumes the role of BROC.</p> <p>Only Mr. Paul Cheah is the independent director.</p> <p>2023 Definitive Information Statement PDF Page counter page 11 of 133, Item 15. Action with Respect to Reports: https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p> <p>Board Committees and Board Committee Members posted at ATN Website http://www.atnholdings.com/boardcommittees.html</p> <p>Qualifications of Board of Directors at ATN Website http://www.atnholdings.com/bod.html</p>
<p>3. The Chairman of the BROC is not the Chairman of the Board or of any other committee.</p>	<p>Non-Compliant</p>	<p>Provide information or link/reference to a document containing information on the Chairman of the BROC</p>	<p>The Chairman of the BROC is also the Chairman of the Audit Committee.</p>

			Audit Committee holds multi-functions and change its members annually. Audit committee assumes the role of BROCC.
4. At least one member of the BROCC has relevant thorough knowledge and experience on risk and risk management.	Compliant	<p>Provide information or link/reference to a document containing information on the background, skills, and/or experience of the members of the BROCC.</p> <p>Audit Committee holds multi-functions and change its members annually. Audit committee assumes the role of BROCC.</p> <p>Mr. Hilario Ng, Mr. Santos Cejoco & Mr. Paul Cheah are all very qualified to be part of the BROCC.</p> <p>Board Committees and Board Committee Members posted at ATN Website http://www.atnholdings.com/boardcommittees.html</p> <p>Qualifications of Board of Directors at ATN Website http://www.atnholdings.com/bod.html</p>	
Recommendation 3.5			

<p>1. Board establishes a Related Party Transactions (RPT) Committee, which is tasked with reviewing all material related party transactions of the company.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on the Related Party Transactions (RPT) Committee, including its functions.</p> <p>The Audit Committee is also the Related Party Committee.</p> <p>Manual on Corporate Governance Page 14, Article 6.1 Audit Committee and Related Party Transaction (RPT) Committee http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</p> <p>Related Party Transaction Policy http://www.atnholdings.com/acgr/RELATED%20PARTY%20TRANSACTION%20POLICY%20(FINAL).pdf</p> <p>Board Committees and Board Committee Members posted at ATN Website http://www.atnholdings.com/boardcommittees.html</p>	
<p>2. RPT Committee is composed of at least three non-executive directors, two of whom should be independent, including the Chairman.</p>	<p>Non-Compliant</p>	<p>Provide information or link/reference to a document containing information on the members of the RPT Committee, including their qualifications and type of directorship.</p>	<p>Mr. Paul Cheah is the only independent director in the RPT Committee</p> <p>RPT Committee Paul Cheah—Chairman Hilario Ng Santos Cejoco http://www.atnholdings.com/boardcommittees.html</p>

			<p>RPT Policy http://www.atnholdings.com/acgr/RELATED%20PARTY%20TRANSACTION%20POLICY%20(FINAL).pdf</p> <p>Manual on Corporate Governance Pages 14-16, Section 6.1 Audit Committee and Related Party Transaction (RPT) Committee http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</p> <p>Qualifications of Board of Directors at ATN Website http://www.atnholdings.com/bod.html</p>
Recommendation 3.6			
1. All established committees have a Committee Charter stating in plain terms their respective purposes, memberships, structures, operations, reporting process, resources and other relevant information.	Compliant	<p>Provide information on or link/reference to the company's committee charters, containing all the required information, particularly the functions of the Committee that is necessary for performance evaluation purposes.</p> <p>All board committee charters at http://www.atnholdings.com/boardcommittees.html</p> <p>As based on the By-laws of the Company http://www.atnholdings.com/Amendments/March%2030,%202015%20-%20SEC%20Certificate%20of%20Filing%20of%20Amended%20Articles%20and%20By-Laws.pdf</p>	
2. Committee Charters provide standards for evaluating the performance of the Committees.	Compliant		
3. Committee Charters were fully disclosed on the company's website.	Compliant	Provide link to company's website where the Committee Charters are disclosed.	

		As disclosed at ATN Holdings website http://www.atnholdings.com/boardcommittees.html	
Principle 4: To show full commitment to the company, the directors should devote the time and attention necessary to properly and effectively perform their duties and responsibilities, including sufficient time to be familiar with the corporation's business.			
Recommendation 4.1			
1. The Directors attend and actively participate in all meetings of the Board, Committees and shareholders in person or through tele-/videoconferencing conducted in accordance with the rules and regulations of the Commission.	Compliant	<p>Provide information or link/reference to a document containing information on the process and procedure for tele/videoconferencing board and/or committee meetings.</p> <p>Provide information or link/reference to a document containing information on the attendance and participation of directors to Board, Committee and shareholders' meetings.</p> <p>2023 Certification of Attendance of Directors https://edge.pse.com.ph/openDiscViewer.do?edge_no=95a7ae33f435b08fabca0fa0c5b4e4d0</p> <p>2023 Definitive Information Statement https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p> <p>Results of the 2023 Annual Stockholders Meeting https://edge.pse.com.ph/openDiscViewer.do?edge_no=df05501674b4b7049e4dc6f6c9b65995</p>	
2. The directors review meeting materials for all Board and Committee meetings.	Compliant	The Corporation shall disclose such situation when it arises. Materials containing the agenda of the meetings are sent out to the directors in advance for them to review & comment.	

<p>3. The directors ask the necessary questions or seek clarifications and explanations during the Board and Committee meetings.</p>	<p>Compliant</p>	<p>Provide information or link/reference to a document containing information on any questions raised or clarification/explanation sought by the directors</p> <p>The Corporation shall disclose such situation when it arises. Materials containing the agenda of the meetings are sent out to the directors in advance for them to review & comment.</p>	
<p>Recommendation 4.2</p>			
<p>1. Non-executive directors concurrently serve in a maximum of five publicly-listed companies to ensure that they have sufficient time to fully prepare for minutes, challenge Management's proposals/views, and oversee the long-term strategy of the company.</p>	<p>Compliant</p>	<p>Disclose if the company has a policy setting the limit of board seats that a non-executive director can hold simultaneously.</p> <p>Provide information or reference to a document containing information on the directorships of the company's directors in both listed and non-listed companies</p> <p><i>Mr. Paul Cheah and Mr. Ramon Escueta are the elected independent directors.</i></p> <p>Mr. Paul C. Cheah is currently Vice President for Investor Relations and Sustainability of Axelum Resources. He previously served as Head for Investor Relations of Philex Mining and Max's Group. Served as Associate Manager and Manager for Investor Relations of Ayala Land and Cebu Pacific Air. Also served various positions at Globe Telecom, BDO Unibank and Deutsche Bank Group in his early career.</p> <p>Mr. Ramon Escueta A graduate of B.S. Electrical Engineering at the University of the Philippines and finished his Masters in Business Administration, Operations and Production Management at the University of California, Los</p>	

		<p>Angeles, Graduate School of Management. Mr. Escueta is the current President of Apsys solutions and Technologies, Inc., an information and environmental management company. He is also Chairman of the Science and Technology Committee of the Philippine Chamber of Commerce and Industry.</p> <p>2023 Definitive Information Statement SEC 2015 2023 PIS (PDF Page counter Pages 5-8 of 133) Item 5. Directors and Executive Officers https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p> <p>Manual on Corporate Governance Page 4, Section 3.3 Multiple Board Seats http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</p>	
Recommendation 4.3			
1. The directors notify the company's board before accepting a directorship in another company.	Compliant	<p>Provide copy of written notification to the board or minutes of board meeting wherein the matter was discussed.</p> <p>The Corporation shall disclose such situation when it arises</p>	
Optional: Principle 4			
1. Company does not have any executive directors who serve in more than two boards of listed companies outside of the group.	Non-Compliant		ATN Holdings Inc. (ATN) and Transpacific Broadband Group Int'l Inc. (TBGI) have common directors which can be considered as part of a group.

2. Company schedules board of directors' meetings before the start of the financial year.	Compliant	Board meetings are held on fiscal year-end for next year	Board meetings are held on fiscal year-end for next year
3. Board of directors meet at least six times during the year.	Compliant	Indicate the number of board meetings during the year and provide proof 2023 Certificate of Attendance of Directors https://edge.pse.com.ph/openDiscViewer.do?edge_no=95a7ae33f435b08fabca0fa0c5b4e4d0	
4. Company requires as minimum quorum of at least 2/3 for board decisions.	Compliant	Indicate the required minimum quorum for board decisions All Board meetings are attended by 2/3 board of directors Manual on Corporate Governance Page 14, Section 5.5 Board Meetings and Quorum Requirement http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf	

Principle 5: The board should endeavor to exercise an objective and independent judgment on all corporate affairs

Recommendation 5.1

1. The Board has at least 3 independent directors or such number as to constitute one-third of the board, whichever is higher.	Compliant	Provide information or link/reference to a document containing information on the number of independent directors in the board Paul Cheah and Ramon Escueta are elected as ATN Holdings' Independent directors. 2023 Definitive Information Statement SEC 2015 2023 PIS (PDF Page counter Pages 5-8 of 133) Item 5. Credentials and Qualifications of Directors and Executive Officers	
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		https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995	
Recommendation 5.2			
1. The independent directors possess all the qualifications and none of the disqualifications to hold the positions.	Compliant	<p>Provide information or link/reference to a document containing information on the qualifications of the independent directors.</p> <p>Qualifications & expertise of Independent Directors Paul Cheah and Ramon Escueta at ATN Website: http://www.atnholdings.com/bod.html</p> <p>2023 Definitive Information Statement SEC 2015 2023 PIS (PDF Page counter Pages 5-8 of 133) Item 5. Credentials and Qualifications of Directors and Executive Officers https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p>	
Supplement to Recommendation 5.2			
1. Company has no shareholder agreements, by-laws provisions, or other arrangements that constrain the directors' ability to vote independently.	Compliant	<p>Provide link/reference to a document containing information that directors are not constrained to vote independently.</p> <p>The Corporation shall disclose such agreements when it arises</p>	
Recommendation 5.3			
1. The independent directors serve for a cumulative term of nine years (reckoned from 2012).	Compliant	<p>Provide information or link/reference to a document showing the years IDs have served as such.</p> <p>Nine years cumulative term has been followed based on SEC rules on independent director tenure. The (3) previous Independent Directors</p>	

		<p>namely Bonifacio Choa, Chee Chong Cheah and Hyland Si were already replaced by Ramon Escueta and Paul Cheah during the 2022 Annual Stockholders' meeting.</p> <p>2023 Definitive Information Statement SEC 20IS 2023 PIS (PDF Page counter Pages 5-8 of 133) Item 5. Credentials and Qualifications of Directors and Executive Officers https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p>	
2. The company bars an independent director from serving in such capacity after the term limit of nine years.	Compliant	<p>Provide information or link/reference to a document containing information on the company's policy on term limits for its independent director</p> <p>The Company complied with SEC rules on Independent Directors. ATN Holdings already replaced the independent directors who have exceeded the term limit of nine years.</p>	
3. In the instance that the company retains an independent director in the same capacity after nine years, the board provides meritorious justification and seeks shareholders' approval during the annual shareholders' meeting.	Compliant	<p>Provide reference to the meritorious justification and proof of shareholders' approval during the annual shareholders' meeting.</p> <p>Results of the 2023 Annual Stockholders Meeting https://edge.pse.com.ph/openDiscViewer.do?edge_no=df05501674b4b7049e4dc6f6c9b65995</p> <p>2023 Definitive Information Statement SEC 20IS 2023 PIS (PDF Page counter Pages 5-8 of 133) Item 5. Credentials and Qualifications of Directors and Executive Officers (refer to period served written on their profiles)</p>	

		https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995	
Recommendation 5.4			
1. The positions of Chairman of the Board and Chief Executive Officer are held by separate individuals.	Non-Compliant	Identify the company's Chairman of the Board and Chief Executive Officer	Mr. Arsenio T. Ng is the active Chairman & CEO of ATN Holdings Inc. See Mr. Ng's qualifications & expertise http://www.atnholdings.com/bod.html
2. The Chairman of the Board and Chief Executive Officer have clearly defined responsibilities.	Compliant	Provide information or link/reference to a document containing information on the roles and responsibilities of the Chairman of the Board and Chief Executive Officer. Identify the relationship of Chairman and CEO. Mr. Arsenio T. Ng is both the Chairman and the CEO of ATN Holdings, Inc. Manual on Corporate Governance page 6, Section 4.3: The Chair and Chief Executive Officer at: http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf See Organization Chart at ATN website http://www.atnholdings.com/orgchart.html	
Recommendation 5.5			
1. If the Chairman of the Board is not an independent director, the board designates a lead director among the independent directors.	Compliant	Provide information or link/reference to a document containing information on a lead independent director and his roles and responsibilities, if any.	

		<p>Indicate if Chairman is independent.</p> <p>Mr. Arsenio T. Ng is the Chairman of the Board. He is not an independent director.</p> <p>The head of the audit committee is an Independent director. He is the lead independent director.</p> <p>2023 Definitive Information Statement SEC 2015 2023 PIS (PDF Page counter Pages 5-8 of 133) Item 5. Credentials and Qualifications of Directors and Executive Officers https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p> <p>Results of the 2023 Annual Stockholders Meeting https://edge.pse.com.ph/openDiscViewer.do?edge_no=df05501674b4b7049e4dc6f6c9b65995</p> <p>Board Committees http://www.atnholdings.com/boardcommittees.html</p>	
Recommendation 5.6			
<p>1. Directors with material interest in a transaction affecting the corporation abstain from taking part in the deliberations on the transaction.</p>	<p>Compliant</p>	<p>Provide proof of abstention, if this was the case The company shall disclose information when the situation arises</p> <p>Committee & Risk Charter Page 2, letters (b) (c) (d) http://www.atnholdings.com/forms/uploads/atn%20audit%20and%20risk%20committee.pdf</p>	
Recommendation 5.7			

<p>1. The non-executive directors (NEDs) have separate periodic meetings with the external auditor and heads of the internal audit, compliance and risk functions, without any executive present.</p>	<p>Compliant</p>	<p>Provide proof and details of said meeting, if any.</p> <p>Provide information on the frequency and attendees of meetings.</p> <p>Immediately after the annual stockholders' meeting on November 9, 2023, the company held its organizational meeting</p>	
<p>2. The meetings are chaired by the lead independent director.</p>	<p>Compliant</p>	<p>The head of the audit committee is an Independent director. Heads of Internal Audit and Compliance & Risk were present. The organizational meeting held on November 9, 2023 was chaired by the lead independent director.</p> <p>Results of Organization Meeting of BOD https://edge.pse.com.ph/openDiscViewer.do?edge_no=cc45ff1c1b8e8a799e4dc6f6c9b65995</p>	

Optional: Principle 5

<p>1. None of the directors is a former CEO of the company in the past 2 years.</p>	<p>Non-compliant</p>	<p>Provide name/s of company CEO for the past 2 years</p>	<p>Mr. Arsenio T. Ng is the active Chairman of the Board, who also serves as the CEO of ATN Holdings Inc. He is the CEO of the Company since 1995. He is also the CEO & President of Transpacific Broadband Group Intl Inc.</p> <p>See Arsenio T. Ng's credentials at ATN Website http://www.atnholdings.com/bod.html</p>
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Principle 6: The best measure of the Board's effectiveness is through an assessment process. The Board should regularly carry out evaluations to appraise its performance as a body, and assess whether it possesses the right mix of backgrounds and competencies.

Recommendation 6.1			
1. Board conducts an annual self-assessment of its performance as a whole.	Compliant	Provide proof of self-assessments conducted for the whole board, the individual members, the Chairman and the Committees	
2. The Chairman conducts a self-assessment of his performance.	Compliant	Self-Assessment are conducted and discussed during year-end meetings or after the corporate governance seminar.	
3. The individual members conduct a self-assessment of their performance.	Compliant	Self-assessment of Audit Committee	
4. Each committee conducts a self-assessment of its performance.	Compliant	http://www.atnholdings.com/forms/uploads/ATN%20Disclosure%20to%20PSE%20Internal%20Audit%20Charter%20120712.pdf	
5. Every three years, the assessments are supported by an external facilitator.	Non-Compliant	Identify the external facilitator and provide proof of use of an external facilitator.	The services of an external facilitator procured only when required or proposed by Board Committees
Recommendation 6.2			
1. Board has in place a system that provides, at the minimum, criteria and process to determine the performance of the Board, individual directors and committees.	Compliant	Provide information or link/reference to a document containing information on the system of the company to evaluate the performance of the board, individual directors and committees, including a feedback mechanism from shareholders Manual on Corporate Governance, page 18-19, Article 9: Assessing Board Performance page 18-19, Article 10: Accountability & Audit http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf Annual Corporate Governance Report (2023) https://edge.pse.com.ph/openDiscViewer.do?edge_no=cec6459fd0c8f2869e4dc6f6c9b65995	

		Certificate of Attendance of Directors https://edge.pse.com.ph/openDiscViewer.do?edge_no=95a7ae33f435b08fabca0fa0c5b4e4d0	
2. The system allows for a feedback mechanism from the shareholders.	Compliant	Internal Control System Policy http://www.atnholdings.com/acgr/INTERNAL%20CONTROL%20SYSTEM%20(final).pdf	
Principle 7: Members of the Board are duty-bound to apply high ethical standards, taking into account the interests of all stakeholders.			
Recommendation 7.1			
1. Board adopts a Code of Business Conduct and Ethics, which provide standards for professional and ethical behavior, as well as articulate acceptable and unacceptable conduct and practices in internal and external dealings of the company.	Compliant	Provide information on or link/reference to the company's Code of Business Conduct and Ethics. Code of Business Conduct and Ethics http://www.atnholdings.com/acgr/ATN%20HOLDINGS%20CODE%20OF%20BUSINESS%20%20CONDUCT.pdf	
2. The Code is properly disseminated to the Board, senior management and employees.	Compliant	Provide information on or discuss how the company disseminated the Code to its Board, senior management and employees. Management and employees are briefed about the Company's Business Code and Ethics . They are asked to check ATN corporate website and are given hard copies as well to get an overview of all policies and corporate standards before joining the company. http://www.atnholdings.com/acgr/ATN%20HOLDINGS%20CODE%20OF%20BUSINESS%20%20CONDUCT.pdf	
3. The Code is disclosed and made available to the public through the company website.	Compliant	Provide a link to the company's website where the Code of Business Conduct and Ethics is posted/ disclosed.	

		Code of Business Conduct and Ethics published at ATN website under the Corporate Governance Tab http://www.atnholdings.com/acgr/ATN%20HOLDINGS%20CODE%20OF%20BUSINESS%20%20CONDUCT.pdf	
Supplement to Recommendation 7.1			
1. Company has clear and stringent policies and procedures on curbing and penalizing company involvement in offering, paying and receiving bribes.	Compliant	Provide information on or link/reference to a document containing information on the company's policy and procedure on curbing and penalizing bribery Code of Business Conduct and Ethics http://www.atnholdings.com/acgr/ATN%20HOLDINGS%20CODE%20OF%20BUSINESS%20%20CONDUCT.pdf Whistleblower Policy http://www.atnholdings.com/acgr/WHISTLEBLOWER%20POLICY.pdf	
Recommendation 7.2			
1. Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics.	Compliant	Provide proof of implementation and monitoring of compliance with the Code of Business Conduct and Ethics and internal policies. Indicate who are required to comply with the Code of Business Conduct and Ethics and any findings on non-compliance.	
2. Board ensures the proper and efficient implementation and monitoring of compliance with company internal policies.	Compliant	While ATN encourages freedom of expression and open communication, the Board, senior management, all directors and employees should avoid offending, participating in serious disputes and disrupting the workplace. The Company expects all stakeholders to foster a well-organized, respectful and collaborative environment.	

		<p>All Company employees are required to comply with the Code of Business Conduct posted at</p> <p>ATN Website http://www.atnholdings.com/acgr/ATN%20HOLDINGS%20CODE%20OF%20BUSINESS%20%20CONDUCT.pdf</p>	
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Disclosure and Transparency

Principle 8: The company should establish corporate disclosure policies and procedures that are practical and in accordance with best practices and regulatory expectations.

Recommendation 8.1

<p>1. Board establishes corporate disclosure policies and procedures to ensure a comprehensive, accurate, reliable and timely report to shareholders and other stakeholders that gives a fair and complete picture of a company's financial condition, results and business operations.</p>	<p>Compliant</p>	<p>Provide information on or link/reference to the company's disclosure policies and procedures including reports distributed/made available to shareholders and other stockholders</p> <p>The Company provides timely and accurate disclosure via PSE Edge, SEC and through the Company's website at www.atnholdings.com</p> <p>See ATN Website Company Disclosure Tab for SEC filings, GIS, Sustainability Reports and more material information http://www.atnholdings.com/companydisclosures.html</p> <p>2023 Annual Report at PSE Edge https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04beff9e4dc6f6c9b65995</p> <p>Manual on Corporate Governance Pages 22-23, Article 14: Disclosure and Transparency</p>	
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		http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf	
Supplement to Recommendations 8.1			
1. Company distributes or makes available annual and quarterly consolidated reports, cash flow statements, and special audit revisions. Consolidated financial statements are published within ninety (90) days from the end of the fiscal year, while interim reports are published within forty-five (45) days from the end of the reporting period.	Compliant	<p>Indicate the number of days within which the consolidated and interim reports were published, distributed or made available from the end of the fiscal year and end of the reporting period, respectively.</p> <p>Quarterly Report- Feb 15, 2024 (For the quarterly period ended Dec 31, 2023) https://edge.pse.com.ph/openDiscViewer.do?edge_no=5862ea3ff7b9c2ceabca0fa0c5b4e4d0</p> <p>Quarterly Report-November 20, 2023 (For the quarterly period ended Sep 30, 2023) https://edge.pse.com.ph/openDiscViewer.do?edge_no=5a6ab46a0dfae1b49e4dc6f6c9b65995</p> <p>Consolidated FS in 2023 pages 35-39 of 133. For the fiscal years ended March 31, 2023, 2022, 2021 https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p> <p>Quarterly Report- August 22, 2023 (For the quarterly period ended Jun 30, 2023) https://edge.pse.com.ph/openDiscViewer.do?edge_no=e278e454781a90959e4dc6f6c9b65995</p> <p>Annual Report –July 20, 2023</p>	

		https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04befff9e4dc6f6c9b65995 Quarterly Report- Feb 15, 2023 (For the quarterly period ended Dec 31, 2022) https://edge.pse.com.ph/openDiscViewer.do?edge_no=9184a70fb13574fe9e4dc6f6c9b65995	
2. Company discloses in its annual report the principal risks associated with the identity of the company's controlling shareholders; the degree of ownership concentration; cross-holdings among company affiliates; and any imbalances between the controlling shareholders' voting power and overall equity position in the company.	Compliant	Provide link or reference to the company's annual report where the following are disclosed: <ol style="list-style-type: none"> 1. principal risks to minority shareholders associated with the identity of the company's controlling shareholders; 2. cross-holdings among company affiliates; and 3. any imbalances between the controlling shareholders' voting power and overall equity position in the company. 2023 Annual Report published at PSE EDGE Part 1 of 3 uploaded Page 14, Item 11 - Security Ownership of Certain Record and Beneficial Owners and Management Page 15, Item 12 - Certain Relationship and Related Transaction https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04befff9e4dc6f6c9b65995 Public Ownership Report at PSE Edge (Oct 2023) https://edge.pse.com.ph/openDiscViewer.do?edge_no=f51f15a226f6c57f9e4dc6f6c9b65995	
Recommendation 8.2			
1. Company has a policy requiring all directors to disclose/report to the company	Compliant		

<p>any dealings in the company's shares within three business days.</p>		<p>Provide information on or link/reference to the company's policy requiring directors and officers to disclose their dealings in the company's share.</p> <p>Indicate actual dealings of directors involving the corporation's shares including their nature, number/percentage and date of transaction.</p> <p>Insider Trading Policy at ATN website http://www.atnholdings.com/acgr/INSIDER%20TRADING%20POLICY.pdf</p> <p>PSE Disclosure Form 17-7 - Statement of Changes in Beneficial Ownership of Securities (Director Twinie Kaye Ng) https://edge.pse.com.ph/openDiscViewer.do?edge_no=05ad5ace978435809e4dc6f6c9b65995</p> <p>PSE Disclosure Form 17-7 - Statement of Changes in Beneficial Ownership of Securities (Director Sophie Miles Ng) https://edge.pse.com.ph/openDiscViewer.do?edge_no=712fcc7b73b5e5e09e4dc6f6c9b65995</p> <p>List of Statement of Changes in Beneficial Ownership of Securities at ATN website http://www.atnholdings.com/forms%2023-A-B/uploads/index3.php</p>	
<p>2. Company has a policy requiring all officers to disclose/report to the company any dealings in the company's shares within three business days.</p>	<p>Compliant</p>	<p>The Company adopts SEC rules on disclosures http://www.sec.gov.ph/wp-content/uploads/2015/10/Citizens-Manual-on-Reportorial-Requirements.pdf</p>	

Supplement to Recommendation 8.2			
<p>1. Company discloses the trading of the corporation's shares by directors, officers (or persons performing similar functions) and controlling shareholders. This includes the disclosure of the company's purchase of its shares from the market (e.g. share buy-back program).</p>	<p>Compliant</p>	<p>Provide information on or link/reference to the shareholdings of directors, management and top 100 shareholders.</p> <p>Provide link or reference to the company's Conglomerate Map.</p> <p>Top 100 shareholders of ATN A shares & ATN B Shares (for the period ended Dec. 31, 2023) https://edge.pse.com.ph/openDiscViewer.do?edge_no=772cdf7931809103abca0fa0c5b4e4d0</p> <p>Shareholdings of directors /Public Ownership Report (Dec 31. 2023) https://edge.pse.com.ph/openDiscViewer.do?edge_no=1c7accbeb6cb0a7cabca0fa0c5b4e4d0</p> <p>Conglomerate Corporate Structure can be found in ATN Corporate Website at http://www.atnholdings.com/cmogcs.html</p> <p>Stock Purchase Plan http://edge.pse.com.ph/openDiscViewer.do?edge_no=db635e14d5dcd2bc3318251c9257320d#sthash.EJPrK10.dpbs</p>	
Recommendation 8.3			
<p>1. Board fully discloses all relevant and material information on individual board members to evaluate their experience and qualifications, and assess any potential conflicts of interest that might affect their judgment.</p>	<p>Compliant</p>	<p>Provide link or reference to the directors' academic qualifications, share ownership in the company, membership in other boards, other executive positions, professional experiences, expertise and relevant trainings attended.</p> <p>Shareholdings of directors /Public Ownership Report (Dec 31, 2023)</p>	

		<p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=1c7accbeb6cb0a7cabca0fa0c5b4e4d0</p> <p>Academic qualifications, memberships in other boards and professional expertise posted at ATN Website http://www.atnholdings.com/bod.html</p> <p>*Board of Directors of ATN Holdings Inc. were issued Certificates of Completion by the Center for Global Best Practices on the (2) webinars attended entitled " New Year SEC Updates & Compliance" conducted last January 31, 2024 and "Awareness Training and Updates on AMLA" held last March 5, 2024. Refer to the issued certificates below for 3-hour webinar attended by ATN directors:</p> <p>See certificates of completion of Mr. Arsenio Ng, Mr. Santos Cejoco, Mr. Respicio, Mr. Saria, Ms. Sophie Ng, Ms. Twinie Ng, Mr. Ardi Ng and Mr. Paul Cheah for New Year SEC Updates Webinar https://edge.pse.com.ph/openDiscViewer.do?edge_no=92572bdf35719981abca0fa0c5b4e4d0</p> <p>See certificates of completion of Mr. Hilario Ng, Mr. Manuel Moje and Mr. Ramon Escueta for "Awareness Training and Updates on AMLA" webinar https://edge.pse.com.ph/openDiscViewer.do?edge_no=fe07a1cb494b90ceabca0fa0c5b4e4d0</p>	
<p>2. Board fully discloses all relevant and material information on key executives to evaluate their experience and</p>	<p>Compliant</p>	<p>Provide link or reference to the key officers' academic qualifications, share ownership in the company, membership in other boards, other</p>	

<p>qualifications, and assess any potential conflicts of interest that might affect their judgment.</p>		<p>executive positions, professional experiences, expertise and relevant trainings attended.</p> <p>Shareholdings of directors /Public Ownership Report (Dec 31. 2023)</p> <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=1c7accbeb6cb0a7cabca0fa0c5b4e4d0</p> <p>Academic qualifications, memberships in other boards and professional expertise posted at ATN Website http://www.atnholdings.com/bod.html</p> <p>*Board of Directors of ATN Holdings Inc. were issued Certificates of Completion by the Center for Global Best Practices on the (2) webinars attended entitled " New Year SEC Updates & Compliance" conducted last January 31, 2024 and "Awareness Training and Updates on AMLA" held last March 5, 2024. Refer to the issued certificates below for 3-hour webinar attended by ATN directors:</p> <p>See certificates of completion of Mr. Arsenio Ng, Mr. Santos Cejoco, Mr. Respicio, Mr. Saria, Ms. Sophie Ng, Ms. Twinie Ng, Mr. Ardi Ng and Mr. Paul Cheah for New Year SEC Updates Webinar https://edge.pse.com.ph/openDiscViewer.do?edge_no=92572bdf35719981abca0fa0c5b4e4d0</p> <p>See certificates of completion of Mr. Hilario Ng, Mr. Manuel Moje and Mr. Ramon Escueta for "Awareness Training and Updates on AMLA" webinar https://edge.pse.com.ph/openDiscViewer.do?</p>	
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Recommendation 8.4			
1. Company provides a clear disclosure of its policies and procedure for setting Board remuneration, including the level and mix of the same.	Compliant	<p>Disclose or provide link/reference to the company policy and practice for setting board remuneration</p> <p>The Board only receives Php5,000.00 Per Diem fees during meetings.</p> <p>Annual Report Page 14 of 76, Executive Compensation & Compensation of Directors https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04beff9e4dc6f6c9b65995</p> <p>Definitive Information Statement Page 8-9 of 133, Item 6. Compensation of Directors and Executive Officers <i>The members of the Board of Directors shall each be entitled to a director's fee in the amount to be fixed by the stockholders at a regular or special meeting duly called for that purpose. Each director receives a per diem of P5,000.00 per attendance at Board meetings of the Company.</i> https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995 5</p>	

		<table border="1"> <thead> <tr> <th>Name</th> <th>2023 Estimated</th> <th>2022</th> <th>2021</th> </tr> </thead> <tbody> <tr> <td>Four most highly compensated Executive Officers:</td> <td></td> <td></td> <td></td> </tr> <tr> <td>1. Paul B. Saria – Chief Operating Officer</td> <td></td> <td></td> <td></td> </tr> <tr> <td>2. Santos Cejoco – Chief Corporate Planner</td> <td></td> <td></td> <td></td> </tr> <tr> <td>3. Twinnie Kaye Ng – Vice Pres.</td> <td></td> <td></td> <td></td> </tr> <tr> <td>4. Sophie Miles NG – Vice Pres.</td> <td>P1.00M</td> <td>P1.00M</td> <td>P1.00M</td> </tr> <tr> <td>Total</td> <td></td> <td></td> <td></td> </tr> <tr> <td>All other officers and directors</td> <td>P.072M</td> <td>P0.72M</td> <td>P0.71M</td> </tr> <tr> <td>TOTAL</td> <td>P1.72M</td> <td>P1.72M</td> <td>P1.71M</td> </tr> <tr> <td>BONUS</td> <td>0</td> <td>0</td> <td>0</td> </tr> <tr> <td>OTHERS</td> <td>0</td> <td>0</td> <td>0</td> </tr> <tr> <td>TOTAL</td> <td>P1.72M</td> <td>P1.72M</td> <td>P1.71M</td> </tr> </tbody> </table>	Name	2023 Estimated	2022	2021	Four most highly compensated Executive Officers:				1. Paul B. Saria – Chief Operating Officer				2. Santos Cejoco – Chief Corporate Planner				3. Twinnie Kaye Ng – Vice Pres.				4. Sophie Miles NG – Vice Pres.	P1.00M	P1.00M	P1.00M	Total				All other officers and directors	P.072M	P0.72M	P0.71M	TOTAL	P1.72M	P1.72M	P1.71M	BONUS	0	0	0	OTHERS	0	0	0	TOTAL	P1.72M	P1.72M	P1.71M	
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<p>2. Company provides a clear disclosure of its policies and procedure for setting executive remuneration, including the level and mix of the same.</p>	<p>Compliant</p>	<p>Disclose or provide link/reference to the company policy and practice for determining executive remuneration</p> <p>Since the date of election, the directors have been receiving P 5,000.00 per meeting. Aside from the foregoing, the directors have served without compensation. The directors did not also receive any amount or form of compensation for committee participation or special assignments.</p> <p>Annual Report Page 14 of 76, Executive Compensation & Compensation of Directors https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04befff9e4dc6f6c9b65995</p> <p>Definitive Information Statement Page 8-9 of 133, Item 6. Compensation of Directors and Executive Officers <i>The members of the Board of Directors shall each be entitled to a director's fee in the amount to be fixed by the stockholders at a</i></p>																																																	

		<p>regular or special meeting duly called for that purpose. Each director receives a per diem of P5,000.00 per attendance at Board meetings of the Company.</p> <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p> <table border="1"> <thead> <tr> <th>Name</th> <th>2023 Estimated</th> <th>2022</th> <th>2021</th> </tr> </thead> <tbody> <tr> <td>Four most highly compensated Executive Officers:</td> <td></td> <td></td> <td></td> </tr> <tr> <td>1. Paul B. Saria – Chief Operating Officer</td> <td></td> <td></td> <td></td> </tr> <tr> <td>2. Santos Cejoco – Chief Corporate Planner</td> <td></td> <td></td> <td></td> </tr> <tr> <td>3. Twinie Kaye Ng – Vice Pres.</td> <td></td> <td></td> <td></td> </tr> <tr> <td>4. Sophie Miles NG – Vice Pres.</td> <td>P1.00M</td> <td>P1.00M</td> <td>P1.00M</td> </tr> <tr> <td>Total</td> <td></td> <td></td> <td></td> </tr> <tr> <td>All other officers and directors</td> <td>P.072M</td> <td>P0.72M</td> <td>P0.71M</td> </tr> <tr> <td>TOTAL</td> <td>P1.72M</td> <td>P1.72M</td> <td>P1.71M</td> </tr> <tr> <td>BONUS</td> <td>0</td> <td>0</td> <td>0</td> </tr> <tr> <td>OTHERS</td> <td>0</td> <td>0</td> <td>0</td> </tr> <tr> <td>TOTAL</td> <td>P1.72M</td> <td>P1.72M</td> <td>P1.71M</td> </tr> </tbody> </table>	Name	2023 Estimated	2022	2021	Four most highly compensated Executive Officers:				1. Paul B. Saria – Chief Operating Officer				2. Santos Cejoco – Chief Corporate Planner				3. Twinie Kaye Ng – Vice Pres.				4. Sophie Miles NG – Vice Pres.	P1.00M	P1.00M	P1.00M	Total				All other officers and directors	P.072M	P0.72M	P0.71M	TOTAL	P1.72M	P1.72M	P1.71M	BONUS	0	0	0	OTHERS	0	0	0	TOTAL	P1.72M	P1.72M	P1.71M	
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<p>3. Company discloses the remuneration on an individual basis, including termination and retirement provisions.</p>	<p>Compliant</p>	<p>Provide breakdown of director remuneration and executive compensation, particularly the remuneration of the CEO.</p> <p>Definitive Information Statement Page 8-9 of 133, Item 6. Compensation of Directors and Executive Officers <i>The members of the Board of Directors shall each be entitled to a director's fee in the amount to be fixed by the stockholders at a regular or special meeting duly called for that purpose. Each director receives a per diem of P5,000.00 per attendance at Board meetings of the Company.</i></p> <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p>																																																	

		<p>The CEO, to signify his solidarity with the Company's stakeholders waived his rights to the compensation due a CEO, as set by the Board of Directors for the fiscal year, thereby taking on the same risks and rewards as the common shareholders.</p> <p>Aggregate compensation in the last two (2) fiscal years paid to the officer of the company as a group, are as follows:</p> <table border="1"> <thead> <tr> <th>Name</th> <th>2023 Estimated</th> <th>2022</th> <th>2021</th> </tr> </thead> <tbody> <tr> <td>Four most highly compensated Executive Officers:</td> <td></td> <td></td> <td></td> </tr> <tr> <td>1. Paul B. Saria – Chief Operating Officer</td> <td></td> <td></td> <td></td> </tr> <tr> <td>2. Santos Cejoco – Chief Corporate Planner</td> <td></td> <td></td> <td></td> </tr> <tr> <td>3. Twinnie Kaye Ng – Vice Pres.</td> <td></td> <td></td> <td></td> </tr> <tr> <td>4. Sophie Miles NG – Vice Pres.</td> <td>P1.00M</td> <td>P1.00M</td> <td>P1.00M</td> </tr> <tr> <td>Total</td> <td></td> <td></td> <td></td> </tr> <tr> <td>All other officers and directors</td> <td>P.072M</td> <td>P0.72M</td> <td>P0.71M</td> </tr> <tr> <td>TOTAL</td> <td>P1.72M</td> <td>P1.72M</td> <td>P1.71M</td> </tr> <tr> <td>BONUS</td> <td>0</td> <td>0</td> <td>0</td> </tr> <tr> <td>OTHERS</td> <td>0</td> <td>0</td> <td>0</td> </tr> <tr> <td>TOTAL</td> <td>P1.72M</td> <td>P1.72M</td> <td>P1.71M</td> </tr> </tbody> </table>	Name	2023 Estimated	2022	2021	Four most highly compensated Executive Officers:				1. Paul B. Saria – Chief Operating Officer				2. Santos Cejoco – Chief Corporate Planner				3. Twinnie Kaye Ng – Vice Pres.				4. Sophie Miles NG – Vice Pres.	P1.00M	P1.00M	P1.00M	Total				All other officers and directors	P.072M	P0.72M	P0.71M	TOTAL	P1.72M	P1.72M	P1.71M	BONUS	0	0	0	OTHERS	0	0	0	TOTAL	P1.72M	P1.72M	P1.71M	
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Recommendation 8.5

<p>1. Company discloses its policies governing Related Party Transactions (RPTs) and other unusual or infrequently occurring transactions in their Manual on Corporate Governance.</p>	<p>Compliant</p>	<p>Disclose or provide reference/link to company's RPT policies</p> <p>Indicate if the director with conflict of interest abstained from the board discussion on that particular transaction.</p> <p>RPT Policy http://www.atnholdings.com/acgr/RELATED%20PARTY%20TRANSACTION%20POLICY%20(FINAL).pdf</p> <p>Manual on Corporate Governance</p>	
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		<p>Page 11, Article 5.2 (letter H): Responsibilities, Duties and Functions of the Board</p> <p>Page 14-16, Article 6.1: <i>Audit Committee and Related Party Transaction (RPT) Committee</i></p> <p>Page 22, Article 14: Disclosure and Transparency http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</p>	
<p>2. Company discloses material or significant RPTs reviewed and approved during the year.</p>	<p>Compliant</p>	<p>Provide information on all RPTs for the previous year or reference to a document containing the following information on all RPTs:</p> <ol style="list-style-type: none"> 1. name of the related counterparty; 2. relationship with the party; 3. transaction date; 4. type/nature of transaction; 5. amount or contract price; 6. terms of the transaction; 7. rationale for entering into the transaction; 8. the required approval (i.e., names of the board of directors approving, names and percentage of shareholders who approved) based on the company's policy; and 9. other terms and conditions <p>2023 Definitive Information Statement Notes to Consolidated Related Party Transactions (PDF File page counter as basis: pages 40-41 & pages 126-128 of 133) https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p>	

		<p>2023 Definitive Information Statement Notes to Consolidated Related Party Transactions (PDF File page counter as basis: pages 40-41 of 133) BRIEF DESCRIPTION OF THE GENERAL NATURE AND SCOPE OF THE REGISTRANT'S BUSINESS AND ITS SUBSIDIARIES https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995 5</p> <p>Annual Report SEC 17A (PART 1 OF 3) *PDF Page counter as basis---page 63-64 of 76 Item 26: Related Party Transactions https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04beff9e4dc6f6c9b65995</p> <p>SEC 17A (PART 2 OF 3) Item 24: Related Party Transactions *PDF Page counter as basis---page 40-42 of 102 https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04beff9e4dc6f6c9b65995</p>	
Supplement to Recommendation 8.5			
1. Company requires directors to disclose their interests in transactions or any other conflict of interests.	Compliant	Indicate where and when directors disclose their interests in transactions or any other conflict of interests. PSE Disclosure Form 17-7 - Statement of Changes in Beneficial Ownership of Securities (Director Twinie Kaye Ng) https://edge.pse.com.ph/openDiscViewer.do?edge_no=05ad5ace978435809e4dc6f6c9b65995 5	

		<p>PSE Disclosure Form 17-7 - Statement of Changes in Beneficial Ownership of Securities (Director Sophie Miles Ng) https://edge.pse.com.ph/openDiscViewer.do?edge_no=712fcc7b73b5e5e09e4dc6f6c9b65995</p> <p>Subscription of Shares Stockholders of the Corporation ratified the Board of Directors resolution to approve the subscription of Unipage Management, Inc. of 2,325,055,429 shares and Arsenio T. Ng of 824,944,571 shares, both at a price per share value of P0.20 per share. https://edge.pse.com.ph/openDiscViewer.do?edge_no=40df741b7dead1cf5d542af6f1e997b9</p> <p>Comprehensive Corporate Disclosure on Issuance of Shares Increase in Capital Stock from 12 Billion shares to 24 Billion shares with a par value of Php 0.10 per share, resulting from the issuance of shares to offset advances of Unipage Management, Inc. and Chairman Arsenio T. Ng with a subscription price of Php 0.20 per share https://edge.pse.com.ph/openDiscViewer.do?edge_no=bd49efccdf05a5cbefdfc15ec263a54d</p>	
Optional : Recommendation 8.5			
<p>1. Company discloses that RPTs are conducted in such a way to ensure that they are fair and at arms' length.</p>		<p>Provide link or reference where this is disclosed, if any</p> <p>2023 Definitive Information Statement Notes to Consolidated Related Party Transactions</p>	

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Recommendation 8.6			
1. Company makes a full, fair, accurate and timely disclosure to the public of every material fact or event that occur, particularly on the acquisition or disposal of significant assets, which could adversely	Compliant	Provide link or reference where this is disclosed The official release of the Special Mines Permit (SMP) No. 2022-03” by the Department of Environment and Natural Resources – Mines and	

<p>affect the viability or the interest of its shareholders and other stakeholders.</p>		<p>Geosciences Bureau in favor of ATN Holdings, Inc. https://edge.pse.com.ph/openDiscViewer.do?edge_no=ec7eb4a1368eff739e4dc6f6c9b65995</p> <p>Timely Press Release & Disclosure of material information (Press Release) Following the reinstatement of its Mineral Processing Permit, ATN Holdings is gearing up to accelerate the production and supply of rock aggregates to the local infrastructure sector. https://edge.pse.com.ph/openDiscViewer.do?edge_no=d0e10bfb1ea663b55d542af6f1e997b2</p> <p>The Company usually hires a SEC accredited appraisal company for asset market valuation. Results of appraisals are reported in the Financial Statements of the Company</p> <p>Material Information Disclosure on Mineral Processing Permit The Mineral Processing Permit substantiated the Philippine Mineral Reporting Code (PMRC) compliant Final Exploration Report on 82.7092 hectares exploration area, within ATN privately-owned property, with indicated resource of 66.13 Million tons of rock aggregates and 31.2 Million tons of fill materials available for processing and utilization in the next 25 years. https://edge.pse.com.ph/openDiscViewer.do?edge_no=77e0d1aca6ac53720de8473cebbd6407</p>	
<p>2. Board appoints an independent party to evaluate the fairness of the transaction</p>	<p>Compliant</p>	<p>Identify independent party appointed to evaluate the fairness of the transaction price</p>	

<p>price on the acquisition or disposal of assets.</p>		<p>Disclose the rules and procedures for evaluating the fairness of the transaction price, if any.</p> <p>The Company usually hires a SEC accredited appraisal company for asset market valuation. Results of appraisals are reported in the Financial Statements of the Company.</p> <p>CP Technical Report Reported herein is the Final Exploration Report of ATN Holdings, Inc. under Exploration Permit # EP-IVA-019 covering an area of 82.7092 hectares, duly signed and sealed by Competent Person-Geologist Leo A. Sosa, in compliance to the Philippine Mineral Reporting Code (PMRC). https://edge.pse.com.ph/openDiscViewer.do?edge_no=20024d64e9b948c8efdfc15ec263a54d</p>	
Supplement to Recommendation 8.6			
<p>1. Company discloses the existence, justification and details on shareholder agreements, voting trust agreements, confidentiality agreements, and such other agreements that may impact on the control, ownership, and strategic direction of the company.</p>	<p>Compliant</p>	<p>Provide link or reference where these are disclosed. The Company will disclose such agreements when it arises.</p> <p>Manual on Corp Governance Pages 19-21, Article 11: Shareholders http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</p>	
Recommendation 8.7			
<p>1. Company's corporate governance policies, programs and procedures are contained in its Manual on Corporate Governance (MCG).</p>	<p>Compliant</p>	<p>Provide link to the company's website where the Manual on Corporate Governance is posted. Manual of Corporate Governance (MCG) http://www.atnholdings.com/acgr/Revised%20</p>	

		Manual%20on%20Corporate%20Governance%202017.pdf	
2. Company's MCG is submitted to the SEC and PSE.	Compliant	MCG at PSE Edge : http://edge.pse.com.ph/openDiscViewer.do?edg_no=fcd4e542e7de71003318251c9257320d#sthash.iQRLkM2N.dpbs	
3. Company's MCG is posted on its company website.	Compliant	Company's MCG at ATN website : http://www.atnholdings.com/manualcorporategovernance.html	
Supplement to Recommendation 8.7			
1. Company submits to the SEC and PSE an updated MCG to disclose any changes in its corporate governance practices.	Compliant	Provide proof of submission. As disclosed at PSE Edge : http://edge.pse.com.ph/openDiscViewer.do?edg_no=fcd4e542e7de71003318251c9257320d#sthash.iQRLkM2N.dpbs	
Optional: Principle 8			
1. Does the company's Annual Report disclose the following information:	Compliant	Provide link or reference to the company's Annual Report containing the said information.	
a. Corporate Objectives	Compliant	2023 Annual Report	
b. Financial performance indicators	Compliant	<u>ATN SEC 17A (Part 1 of 3):</u> pages 3-4 of 76 Corporate Objectives	
c. Non-financial performance indicators	Compliant	page 4 of 76: Non-financial performance indicators	
d. Dividend Policy	Compliant	pages 11-13 of 76: Biographical details page 14 of 76: Total Remuneration/ Compensation	
e. Biographical details (at least age, academic qualifications, date of first appointment, relevant experience, and other directorships in listed companies) of all directors	Compliant	page 6 of 76: Dividend Policy <i>There was no cash dividend declared for the last three fiscal years and there were no present or</i>	

f. Attendance details of each director in all directors meetings held during the year	Compliant	<p><i>future restrictions that limit the ability to pay dividends on common equity.</i></p> <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04befff9e4dc6f6c9b65995</p>	
g. Total remuneration of each member of the board of directors	Compliant	<p><u>ATN SEC 17A (Part 2 of 3)</u> PDF page counter 2 of 102: Attendance of directors</p> <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04befff9e4dc6f6c9b65995</p> <p><u>ATN SEC 17A (Part 2 of 3)</u> pages 30-32 of 102: Financial Performance Indicators</p> <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04befff9e4dc6f6c9b65995</p>	
2. The Annual Report contains a statement confirming the company's full compliance with the Code of Corporate Governance and where there is non-compliance, identifies and explains reason for each such issue.	Compliant	<p>Provide link or reference to where this is contained in the Annual Report</p> <p><u>ATN SEC 17A (Part 1 of 3):</u> PDF Page counter as basis---page 15 of 76 Item 13 – Part IV - Compliance with leading practice on Corporate Governance</p> <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04befff9e4dc6f6c9b65995</p>	
3. The Annual Report/Annual CG Report discloses that the board of directors conducted a review of the company's material controls (including operational, financial and compliance controls) and risk management systems.	Compliant	<p>Provide link or reference to where this is contained in the Annual Report</p> <p><u>ATN SEC 17A (Part 2 of 3)</u> PDF Page counter as basis---page 3 of 110, Statement of Management's Responsibility for Financial Statements</p> <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04befff9e4dc6f6c9b65995</p>	

<p>4. The Annual Report/Annual CG Report contains a statement from the board of directors or Audit Committee commenting on the adequacy of the company's internal controls/risk management systems.</p>	<p>Compliant</p>	<p>Provide link or reference to where this is contained in the Annual Report <u>ATN SEC 17A (Part 2 of 3)</u> PDF Page counter as basis---page 2 of 102, Statement of Management's Responsibility for Financial Statements https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04beff9e4dc6f6c9b65995</p>	
<p>5. The company discloses in the Annual Report the key risks to which the company is materially exposed to (i.e. financial, operational including IT, environmental, social, economic).</p>	<p>Compliant</p>	<p>Provide link or reference to where these are contained in the Annual Report <u>ATN SEC 17A (Part 2 of 3)</u> PDF Page counter as basis---pages 30-32 of 102, Item 7. Financial Instruments, Risk Management Objectives and Policies https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04beff9e4dc6f6c9b65995</p>	

Principle 9: The company should establish standards for the appropriate selection of an external auditor, and exercise effective oversight of the same to strengthen the external auditor's independence and enhance audit quality.

Recommendation 9.1


<p>1. Audit Committee has a robust process for approving and recommending the appointment, reappointment, removal, and fees of the external auditors.</p>	<p>Compliant</p>	<p>Audit Committee Charter Page 3, B(1). Independent Auditor http://www.atnholdings.com/forms/uploads/Audit%20Committee%20Charter%20-%20ATNH.pdf</p>	
<p>2. The appointment, reappointment, removal, and fees of the external auditor is recommended by the Audit Committee, approved by the Board and ratified by the shareholders.</p>	<p>Compliant</p>	<p>Indicate the percentage of shareholders that ratified the appointment, reappointment, removal and fees of the external auditor. Minutes of Annual Stockholders' Meeting November 9, 2023 The stockholders with 2/3 votes in the said meeting approved and ratified the following. The Corporate Secretary certified that a quorum existed with 74.80% or 5,105,315,796 shares of the</p>	

		issued and outstanding shares were present in person or by proxy https://edge.pse.com.ph/openDiscViewer.do?edge_no=df05501674b4b7049e4dc6f6c9b65995	
3. For removal of the external auditor, the reasons for removal or change are disclosed to the regulators and the public through the company website and required disclosures.	Compliant	Provide information on or link/reference to a document containing the company's reason for removal or change of external auditor. 2023 Annual Report Disclosure <u>ATN SEC 17A (Part 1 of 3)</u> Page 11 of 76 Item 8 - Changes in and Disagreements with Accountants on Accounting and Financial Disclosure There were no events in the past wherein R. R. TAN & ASSOCIATES, CPAs, and the company had any disagreement with regard to any matter relating to accounting principles or practices, financial statement disclosures or auditing scope or procedure. https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04beff9e4dc6f6c9b65995	
Supplement to Recommendation 9.1			
1. Company has a policy of rotating the lead audit partner every five years.	Compliant	Provide information on or link/reference to a document containing the policy of rotating the lead audit partner every five years. 2023 Annual Report Disclosure <u>ATN SEC 17A (Part 1 of 3)</u> Page 11 of 76 Item 8 - Changes in and Disagreements with Accountants on Accounting and Financial Disclosure R. R. TAN & ASSOCIATES, CPAs has acted as the Company's external auditor since 2009 and has	

		<p>complied with the five-year rotation requirement under SRC Rule 68(3)(b)(iv) (Qualifications and reports of Independent Auditors). Mr. Chester Nimitz F. Salvador the current audit partner for R. R. TAN & ASSOCIATES, CPAs audited the FY March 31, 2017 to FY March 2023.</p> <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04beff9e4dc6f6c9b65995</p> <p>Audit Committee Charter Page 3, B(1). Independent Auditor http://www.atnholdings.com/forms/uploads/Audit%20Committee%20Charter%20-%20ATNH.pdf</p>	
Recommendation 9.2			
<p>1. Audit Committee Charter includes the Audit Committee's responsibility on:</p> <ul style="list-style-type: none"> i. assessing the integrity and independence of external auditors; ii. exercising effective oversight to review and monitor the external auditor's independence and objectivity; and iii. exercising effective oversight to review and monitor the effectiveness of the audit process, taking into consideration relevant Philippine professional and regulatory requirements. 	Compliant	<p>Provide link/reference to the company's Audit Committee Charter</p> <p>Audit Committee Charter Page 4, C. Financial Reporting Process http://www.atnholdings.com/forms/uploads/Audit%20Committee%20Charter%20-%20ATNH.pdf</p>	
<p>2. Audit Committee Charter contains the Committee's responsibility on reviewing and monitoring the external auditor's suitability and effectiveness on an annual basis.</p>	Compliant	<p>Provide link/reference to the company's Audit Committee Charter</p> <p>Audit Committee Charter Pages 5-6, D. Internal Controls and Legal Compliance</p>	

		http://www.atnholdings.com/forms/uploads/Audit%20Committee%20Charter%20-%20ATNH.pdf	
Supplement to Recommendations 9.2			
1. Audit Committee ensures that the external auditor is credible, competent and has the ability to understand complex related party transactions, its counterparties, and valuations of such transactions.	Compliant	Provide link/reference to the company's Audit Committee Charter Audit Committee Charter Pages 5-6, D. Internal Controls and Legal Compliance http://www.atnholdings.com/forms/uploads/Audit%20Committee%20Charter%20-%20ATNH.pdf	
2. Audit Committee ensures that the external auditor has adequate quality control procedures.	Compliant	Provide link/reference to the company's Audit Committee Charter Audit Committee Charter Pages 5-6, D. Internal Controls and Legal Compliance http://www.atnholdings.com/forms/uploads/Audit%20Committee%20Charter%20-%20ATNH.pdf	
Recommendation 9.3			
1. Company discloses the nature of non-audit services performed by its external auditor in the Annual Report to deal with the potential conflict of interest.	Compliant	Disclose the nature of non-audit services performed by the external auditor, if any. Annual Report ATN SEC 17A (Part 2 of 3) PDF Page counter Pages 3-6 of 102 Report of Independent Public Accountant https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04befff9e4dc6f6c9b65995	
2. Audit Committee stays alert for any potential conflict of interest situations, given the guidelines or policies on non-audit services, which could be viewed as impairing the external auditor's objectivity.	Compliant	Provide link or reference to guidelines or policies on non-audit services Audit Committee Charter Page 4-5, C. Financial Reporting Process	

		D. Internal Controls and Legal Compliance http://www.atnholdings.com/forms/uploads/Audit%20Committee%20Charter%20-%20ATNH.pdf	
Supplement to Recommendation 9.3			
1. Fees paid for non-audit services do not outweigh the fees paid for audit services.	Compliant	<p>Provide information on audit and non-audit fees paid.</p> <p>R. R. TAN & ASSOCIATES, CPAs, the external auditor of the company, audited the financial statements with a contract price of P412,000 for fiscal year 2023, P389,600 for fiscal year 2022 and P373,400 for fiscal year March 31, 2021 inclusive of VAT and out of pocket expenses.</p> <p>Non-audit fees are 15% of Audit Fees.</p> <p>Breakdown:</p> <p>Audit Fees = Php350,000 Taxes = Php 42,000 Out of Pocket Expenses = <u>Php 20,000</u> Total: = Php 412,000</p> <p>See Annual Report SEC 17A (part 1 of 3) Page 11 of 76: Information on Independent Accountant and Related Matter https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04befff9e4dc6f6c9b65995</p>	
Additional Recommendation to Principle 9			

<p>1. Company's external auditor is duly accredited by the SEC under Group A category.</p>	<p>Compliant</p>	<p>Provide information on company's external auditor, such as:</p> <ol style="list-style-type: none"> 1. Name of the audit engagement partner; 2. Accreditation number; 3. Date Accredited; 4. Expiry date of accreditation; and 5. Name, address, contact number of the audit firm. <p>See Annual Report SEC 17A (part 2 of 3) Page 7 of 102: Licenses of External auditor https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04befff9e4dc6f6c9b65995</p> <p>Chester Nimitz F. Salvador (audit engagement partner)</p>  <p>By: CHESTER NIMITZ F. SALVADOR Partner CPA Certificate No. 0129556 Tax Identification No. 307-838-154 PTR No. 173379, January 17, 2023, Pasig City SEC Accreditation No. 1812-A, valid until July 23, 2023 BIR Accreditation No. 07-100488-001-2022, valid until May 30, 2025</p> <p><u>R.R. Tan & Associates, CPAs</u> Unit 1705, Antel Global Corporate Center Doña Julia Vargas Avenue, Ortigas Center Pasig City, Philippines 1605 Tel.: (632) 8638-3430 to 32; Fax: (632) 8638-3430 E-mail : info@rrtan.net</p> <p>PRC-BOA Reg. No. 0132, valid until August 13, 2024 SEC Accreditation No. 0394-F, valid until July 23, 2023 BIR Accreditation No. 07-100510-002-2022, valid until September 14, 2025</p>	
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<p>2. Company's external auditor agreed to be subjected to the SEC Oversight Assurance Review (SOAR) Inspection Program conducted by the SEC's Office of the General Accountant (OGA).</p>	<p>Compliant</p>	<p>Provide information on the following:</p> <ol style="list-style-type: none"> 1. Date it was subjected to SOAR inspection, if subjected; 2. Name of the Audit firm; and 3. Members of the engagement team inspected by the SEC. <p>Company's external auditor has not been subjected to SOAR inspection.</p>	
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Principle 10: The company should ensure that the material and reportable non-financial and sustainability issues are disclosed.

Recommendation 10.1

<p>1. Board has a clear and focused policy on the disclosure of non-financial information, with emphasis on the management of economic, environmental, social and governance (EESG) issues of its business, which underpin sustainability.</p>	<p>Compliant</p>	<p>Disclose or provide link on the company's policies and practices on the disclosure of non-financial information, including EESG issues.</p> <p>Environmental, social, & non-financial governance policy at http://www.atnholdings.com/acgr/ENVIRONMENTAL%20SOCIAL%20AND%20NON-FINANCIAL%20GOVERNANCE%20POLICY.pdf</p>	
<p>2. Company adopts a globally recognized standard/framework in reporting sustainability and non-financial issues.</p>	<p>Compliant</p>	<p>Provide link to Sustainability Report, if any. Disclose the standards used.</p> <p>Company adopts standard in reporting based on the Revised disclosure rules of SEC and PSE.</p> <p>Sustainability Report published & attached with the 2023 Annual Report (part 3 of 3 in uploads) https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04befff9e4dc6f6c9b65995</p>	

Principle 11: The company should maintain a comprehensive and cost-efficient communication channel for disseminating relevant information. This channel is crucial for informed decision-making by investors, stakeholders and other interested users.

Recommendation 11.1			
1. Company has media and analysts' briefings as channels of communication to ensure the timely and accurate dissemination of public, material and relevant information to its shareholders and other investors.	Compliant	<p>Disclose and identify the communication channels used by the company (i.e., website, Analyst's briefing, Media briefings /press conferences, Quarterly reporting, Current reporting, etc.). Provide links, if any.</p> <p>Refer to All Press Materials at ATN Website http://www.atnholdings.com/Subsidiaries2.html</p>	
Supplemental to Principle 11			
1. Company has a website disclosing up-to-date information on the following:	Compliant	Provide link to company website Company website http://www.atnholdings.com/	
a. Financial statements/reports (latest quarterly)	Compliant	Financial Statements (latest quarterly) http://www.atnholdings.com/forms%2017-Q/uploads/index3.php	
b. Materials provided in briefings to analysts and media	Compliant	Press Materials http://www.atnholdings.com/Subsidiaries2.html	
c. Downloadable annual report	Compliant	Annual report http://www.atnholdings.com/forms%20-%2017-A/uploads/index3.php	
d. Notice of ASM and/or SSM	Compliant	Notice of Meetings http://www.atnholdings.com/notice%20of%20annual/uploads/index3.php	
e. Minutes of ASM and/or SSM	Compliant	Minutes of the meeting http://www.atnholdings.com/minutes%20of%20all%20general/uploads/index3.php	
f. Company's Articles of Incorporation and By-Laws	Compliant	Company's Articles of Incorporation & By laws http://www.atnholdings.com/caoiablaaa.html	

Additional Recommendation to Principle 11			
1. Company complies with SEC-prescribed website template.	Compliant	Approved SEC-prescribed corporate website http://www.atnholdings.com/	
Internal Control System and Risk Management Framework			
Principle 12: To ensure the integrity, transparency and proper governance in the conduct of its affairs, the company should have a strong and effective internal control system and enterprise risk management framework.			
Recommendation 12.1			
1. Company has an adequate and effective internal control system in the conduct of its business.	Compliant	List quality service programs for the internal audit functions. Indicate frequency of review of the internal control system Internal control system policy at http://www.atnholdings.com/acgr/INTERNAL%20CONTROL%20SYSTEM%20(final).pdf Quarterly reviews of internal control system/as needed to ensure that business objectives are timely attained.	
2. Company has an adequate and effective enterprise risk management framework in the conduct of its business.	Compliant	Identify international framework used for Enterprise Risk Management Provide information or reference to a document containing information on: <ol style="list-style-type: none"> 1. Company's risk management procedures and processes 2. Key risks the company is currently facing 3. How the company manages the key risks Indicate frequency of review of the enterprise risk management framework. Enterprise Risk Management http://www.atnholdings.com/enterpriseriskmanagement.html Enterprise risk management framework is carefully reviewed from Strategic, Economic, Operative, Government to Financial Risk. The enterprise Risk Management framework is	

		reviewed yearly to ensure the longevity & success of the corporation.	
Supplement to Recommendations 12.1			
1. Company has a formal comprehensive enterprise-wide compliance program covering compliance with laws and relevant regulations that is annually reviewed. The program includes appropriate training and awareness initiatives to facilitate understanding, acceptance and compliance with the said issuances.	Compliant	<p>Provide information on or link/reference to a document containing the company's compliance program covering compliance with laws and relevant regulations.</p> <p>Indicate frequency of review.</p> <p>Corporate Governance Manual http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</p> <p>ATN Groupwide policy http://www.atnholdings.com/acgr/ATN%20GROUPWIDE%20POLICY%20(FINAL).pdf</p> <p>Review of enterprise wide compliance program covering compliance with laws and regulations is annually reviewed or as needed. At least once a year.</p>	
Optional: Recommendation 12.1			
1. Company has a governance process on IT issues including disruption, cyber security, and disaster recovery, to ensure that all key risks are identified, managed and reported to the board.	Compliant	<p>Provide information on IT governance process</p> <p>ATN Holdings Inc. is supported by Transpacific Broadband Group International Inc., a publicly-listed Philippines-based licensed telecommunications and broadcasting company (PSE:TBGI) with interests in VSAT-based internet services, wireless networking, educational programs, applications hosting, and content conversion.</p> <p>Website of Transpacific Broadband Group Int'l Inc. http://tbgi.net.ph/</p>	

Recommendation 12.2			
1. Company has in place an independent internal audit function that provides an independent and objective assurance, and consulting services designed to add value and improve the company's operations.	Compliant	Disclose if the internal audit is in-house or outsourced. If outsourced, identify external firm. In-house internal audit is performed by the Audit Committee. External audit function is outsourced to RR Tan & Associates.	
Recommendation 12.3			
1. Company has a qualified Chief Audit Executive (CAE) appointed by the Board.	Compliant	Identify the company's Chief Audit Executive (CAE) and provide information on or reference to a document containing his/her responsibilities. The Chief Audit Executive is Mr. Hilario T. Ng Internal Audit Charter http://www.atnholdings.com/forms/uploads/Audit%20Committee%20Charter%20-%20ATNH.pdf	
2. CAE oversees and is responsible for the internal audit activity of the organization, including that portion that is outsourced to a third party service provider.	Compliant	Internal Audit control functions are performed by the Audit Committee based on the Internal Audit Charter	
3. In case of a fully outsourced internal audit activity, a qualified independent executive or senior management personnel is assigned the responsibility for managing the fully outsourced internal audit activity.	Compliant	Identify qualified independent executive or senior management personnel, if applicable. Internal Audit control functions are performed by the Audit Committee based on the Internal Audit Charter http://www.atnholdings.com/forms/uploads/Audit%20Committee%20Charter%20-%20ATNH.pdf	
Recommendation 12.4			
1. Company has a separate risk management function to identify, assess and monitor key risk exposures.	Compliant	Provide information on company's risk management function.	

		Chairman as Chief Risk Officer. Company's risk management function can be seen at http://www.atnholdings.com/enterpriseriskmanagement.html	
Supplement to Recommendation 12.4			
1. Company seeks external technical support in risk management when such competence is not available internally.	Compliant	<p>Identify source of external technical support, if any.</p> <p>Refer to affiliate & subsidiary companies of ATN Holdings for support in other expertise http://www.atnholdings.com/ourbusiness.html</p> <p>ATN Holdings Inc. is supported by Transpacific Broadband Group International Inc., a publicly-listed Philippines-based licensed telecommunications and broadcasting company (PSE:TBGI) with interests in VSAT-based internet services, wireless networking, educational programs, applications hosting, and content conversion.</p> <p>Website of Transpacific Broadband Group Int'l Inc. http://tbgi.net.ph/</p>	
Recommendation 12.5			
1. In managing the company's Risk Management System, the company has a Chief Risk Officer (CRO), who is the ultimate champion of Enterprise Risk Management (ERM).	Compliant	<p>Identify the company's Chief Risk Officer (CRO) and provide information on or reference to a document containing his/her responsibilities and qualifications/background.</p> <p>Arsenio T. Ng, the CEO & President of ATN Holdings Inc. is the company's Chief Risk Officer. He has comprehensive & in-depth understanding of the Corporation. He is the best person to execute the corporation's risk management system.</p>	

		Mr. Arsenio T. Ng's credentials as posted http://www.atnholdings.com/bod.html	
2. CRO has adequate authority, stature, resources and support to fulfill his/her responsibilities.	Compliant	Arsenio T. Ng, the CEO & President of ATN Holdings Inc. is the company's Chief Risk Officer. Mr. Arsenio T. Ng's credentials as posted http://www.atnholdings.com/bod.html	
Additional Recommendation to Principle 12			
1. Company's Chief Executive Officer and Chief Audit Executive attest in writing, at least annually, that a sound internal audit, control and compliance system is in place and working effectively.	Compliant	Provide link to CEO and CAE's attestation Refer to Annual Report SEC17A (part 2 of 3): PDF page counter page 2 of 102 Statement of Management's Responsibility for Financial Statements. https://edge.pse.com.ph/openDiscViewer.do?edge_no=748a18d7c04beff9e4dc6f6c9b65995	
Cultivating a Synergic Relationship with Shareholders			
Principle 13: The company should treat all shareholders fairly and equitably, and also recognize, protect and facilitate the exercise of their rights.			
Recommendation 13.1			
1. Board ensures that basic shareholder rights are disclosed in the Manual on Corporate Governance.	Compliant	Provide link or reference to the company's Manual on Corporate Governance where shareholders' rights are disclosed. Manual of Corporate Governance Article 11: Shareholders , pages 19-22 http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf	
2. Board ensures that basic shareholder rights are disclosed on the company's website.	Compliant	Provide link to company's website Manual of Corporate Governance Article 11: Shareholders , pages 19-22 http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf	
Supplement to Recommendation 13.1			

<p>1. Company's common share has one vote for one share.</p>	<p>Compliant</p>	<p>Based on the By-laws of the Corporation PDF page counter as basis, page 16-17 of 35: Voting of Stockholders' Meeting & Quorum http://www.atnholdings.com/Amendments/March%2030,%202015%20-%20SEC%20Certificate%20of%20Filing%20of%20Amended%20Articles%20and%20By-Laws.pdf</p> <p>Based on the by –laws of the corporation. <i>One Share carries One Vote. The directors of the corporation shall be elected by plurality vote at the annual meeting of the stockholders for that year at which a quorum is present. At each election for directors, every stockholder shall have the right to vote, in person or by proxy, the number of shares owned by him for as many persons as there are directors to be elected, or to cumulate the votes by giving one candidate as many votes as the number of such directors multiplied by the number of his share shall equal, or by distributing such votes at the same principles among any number of candidates.</i></p>	
<p>2. Board ensures that all shareholders of the same class are treated equally with respect to voting rights, subscription rights and transfer rights.</p>	<p>Compliant</p>	<p>Provide information on all classes of shares, including their voting rights if any.</p> <p>Based on the By-laws of the Corporation PDF page counter as basis, page 16-17 of 35: Voting of Stockholders' Meeting & Quorum http://www.atnholdings.com/Amendments/March%2030,%202015%20-%20SEC%20Certificate%20of%20Filing%20of%20Amended%20Articles%20and%20By-Laws.pdf</p>	
<p>3. Board has an effective, secure, and efficient voting system.</p>	<p>Compliant</p>	<p>Provide link to voting procedure. Indicate if voting is by poll or show of hands.</p>	

		<p>The manner of counting the vote shall be viva voce unless balloting is demanded by stockholders representing at least 10% of the outstanding capital stock entitled to vote, in the presence of the corporate secretary or the assistant corp. secretary.</p> <p>Based on the By-laws of the Corporation PDF page counter as basis--- page 16-17 of 35: Voting of Stockholders' Meeting & Quorum http://www.atnholdings.com/Amendments/March%2030,%202015%20-%20SEC%20Certificate%20of%20Filing%20of%20Amended%20Articles%20and%20By-Laws.pdf</p> <p>Minutes of Annual Stockholders' Meeting November 9, 2023</p> <p>The stockholders with 2/3 votes in the said meeting approved and ratified the following. The Corporate Secretary certified that a quorum existed with 74.80% or 5,105,315,796 shares of the issued and outstanding shares were present in person or by proxy https://edge.pse.com.ph/openDiscViewer.do?edge_no=df05501674b4b7049e4dc6f6c9b65995</p>	
<p>4. Board has an effective shareholder voting mechanisms such as supermajority or "majority of minority" requirements to protect minority shareholders against actions of controlling shareholders.</p>	<p>Compliant</p>	<p>Provide information on shareholder voting mechanisms such as supermajority or "majority of minority", if any.</p> <p>Based on the By-laws of the Corporation PDF page counter as basis, page 16-17 of 35: Voting of Stockholders' Meeting & Quorum http://www.atnholdings.com/Amendments/March%2030,%202015%20-%20SEC%20Certificate%20of%20Filing%20of%20Amended%20Articles%20and%20By-Laws.pdf</p>	

		<p>2023 Definitive Information Statement DIS-Part I</p> <p>PDF page counter as basis, page 4 of 133</p> <p>(1) Security Ownership of Certain Record and Beneficial Owners</p> <p>Owners of more than 5% of voting securities as of August 31, 2023:</p> <table border="1"> <thead> <tr> <th>Class</th> <th>Name and address of record Owner and relationship with issuer</th> <th>Name of beneficial ownership and relationship with record owner</th> <th>Citizenship</th> <th>Shares Owned</th> <th>%</th> </tr> </thead> <tbody> <tr> <td>A</td> <td>1. Arsenio T. Ng 9th Floor Summit One Tower 530 Shaw Boulevard, Mandaluyong City Chairman, President and CEO</td> <td>None</td> <td>Filipino</td> <td>2,763,541,260¹r</td> <td>40.49%</td> </tr> <tr> <td>A B B</td> <td>2. PCD Nominee Corp. (Fil) 3rd Floor Tower 1, The Enterprise Center, 6766 Ayala Avenue, Makati City</td> <td>Various Various Various</td> <td>Filipino Filipino Non-Fil</td> <td>898,094,430¹r 609,457,229¹r 188,643,251¹r</td> <td>13.15% 8.92% 2.76%</td> </tr> <tr> <td>A B</td> <td>3. Unipage Management Inc. 9th Summit One Tower, 530 Shaw Blvd., Mand. City</td> <td>Stockholders</td> <td>Filipino Filipino</td> <td>326,791,429¹r 2,041,779,000¹r</td> <td>4.79% 29.92%</td> </tr> </tbody> </table> <p>The clients of PCD Nominee Corporation are the beneficial owners and have the power to decide how their shares are to be voted. There is no beneficial owner with more than 5% shareholdings under the PCD Nominee Corp.</p> <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p>	Class	Name and address of record Owner and relationship with issuer	Name of beneficial ownership and relationship with record owner	Citizenship	Shares Owned	%	A	1. Arsenio T. Ng 9 th Floor Summit One Tower 530 Shaw Boulevard, Mandaluyong City Chairman, President and CEO	None	Filipino	2,763,541,260 ¹ r	40.49%	A B B	2. PCD Nominee Corp. (Fil) 3 rd Floor Tower 1, The Enterprise Center, 6766 Ayala Avenue, Makati City	Various Various Various	Filipino Filipino Non-Fil	898,094,430 ¹ r 609,457,229 ¹ r 188,643,251 ¹ r	13.15% 8.92% 2.76%	A B	3. Unipage Management Inc. 9 th Summit One Tower, 530 Shaw Blvd., Mand. City	Stockholders	Filipino Filipino	326,791,429 ¹ r 2,041,779,000 ¹ r	4.79% 29.92%	
Class	Name and address of record Owner and relationship with issuer	Name of beneficial ownership and relationship with record owner	Citizenship	Shares Owned	%																						
A	1. Arsenio T. Ng 9 th Floor Summit One Tower 530 Shaw Boulevard, Mandaluyong City Chairman, President and CEO	None	Filipino	2,763,541,260 ¹ r	40.49%																						
A B B	2. PCD Nominee Corp. (Fil) 3 rd Floor Tower 1, The Enterprise Center, 6766 Ayala Avenue, Makati City	Various Various Various	Filipino Filipino Non-Fil	898,094,430 ¹ r 609,457,229 ¹ r 188,643,251 ¹ r	13.15% 8.92% 2.76%																						
A B	3. Unipage Management Inc. 9 th Summit One Tower, 530 Shaw Blvd., Mand. City	Stockholders	Filipino Filipino	326,791,429 ¹ r 2,041,779,000 ¹ r	4.79% 29.92%																						
<p>5. Board allows shareholders to call a special shareholders' meeting and submit a proposal for consideration or agenda item at the AGM or special meeting.</p>	<p>Compliant</p>	<p>Provide information on how this was allowed by board (i.e., minutes of meeting, board resolution)</p> <p>Manual on Corp Governance Page 20-21, (c) Right to Transparent and Fair Conduct of Stockholders' Meeting http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</p> <p>Notice of Annual Meeting (Agenda) https://edge.pse.com.ph/openDiscViewer.do?edge_no=ef989bd42694c0839e4dc6f6c9b65995</p>																									

		<p>2023 Definitive Information Statement https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p> <p>2023 Minutes of Annual Stockholders' Meeting November 9, 2023 https://edge.pse.com.ph/openDiscViewer.do?edge_no=ef989bd42694c0839e4dc6f6c9b65995</p>	
6. Board clearly articulates and enforces policies with respect to treatment of minority shareholders.	Compliant	<p>Provide information or link/reference to the policies on treatment of minority shareholders</p> <p>Manual on Corp Governance Pages 19-20, Article 11: Shareholders http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</p>	
7. Company has a transparent and specific dividend policy.	Compliant	<p>Provide information on or link/reference to the company's dividend Policy.</p> <p>Indicate if company declared dividends. If yes, indicate the number of days within which the dividends were paid after declaration. In case the company has offered scrip-dividends, indicate if the company paid the dividends within 60 days from declaration</p> <p>Manual on Corp Governance Page 21, (d) Right to Dividend http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</p> <p><i>The Company shall be compelled to declare dividends when its retained earnings exceed</i></p>	

		<p>100% of its paid-in capital stock, except: i. when justified by definite corporate expansion projects or programs approved by the Board; or ii. when the Company is prohibited under any loan agreement with any financial institution or creditor, whether local or foreign, from declaring dividends without its consent, and such consent has not been secured; or iii. when it can be clearly shown that such retention is necessary under special circumstances obtaining in the Company, such as when there is a need for special reserve for probable contingencies.</p>	
Optional: Recommendation 13.1			
<p>1. Company appoints an independent party to count and/or validate the votes at the Annual Shareholders' Meeting.</p>	Compliant	<p>Identify the independent party that counted/validated the votes at the ASM, if any.</p> <p>Our Stock Transfer Agent, Stock Transfer Service Inc. to provide this service.</p>	
Recommendation 13.2			
<p>1. Board encourages active shareholder participation by sending the Notice of Annual and Special Shareholders' Meeting with sufficient and relevant information at least 28 days before the meeting.</p>	Compliant	<p>Indicate the number of days before the annual stockholders' meeting or special stockholders' meeting when the notice and agenda were sent out</p> <p>Indicate whether shareholders' approval of remuneration or any changes therein were included in the agenda of the meeting.</p> <p>Provide link to the Agenda included in the company's Information Statement (SEC Form 20-IS)</p>	

		<p>2023 Notice of Annual Meeting</p> <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=ef989bd42694c0839e4dc6f6c9b65995</p> <p>Notice given out : September 27, 2023 Annual Shareholders Meeting: November 9, 2023 (via Zoom).</p> <p>The notice, zoom meeting link and agenda were sent out 30 days before the annual stockholders' meeting. Summary of Agenda below:</p> <ol style="list-style-type: none"> 1. Proof of Notice of the Meeting 2. Proof of Presence of a quorum 3. Approval of the previous annual minutes of meeting last November 10, 2022 4. Report of the President and Approval of the FY March 31, 2023 Audited Financial Statements 5. General ratification of the acts of the Board of Directors, Board Committees, and the Management from the date of the last annual stockholders' meeting up to date of this meeting. 6. Election of Directors 7. Appointment of Independent Auditors 8. Adjournment 	
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		<p>Agenda Item No. 3: Approval of Minutes of the previous Annual Stockholders' Meeting Held on November 10, 2022. The Minutes of the previous annual stockholders' meeting held on November 10, 2022 were prepared within the period prescribed by pertinent laws, rules and regulations. The results of the annual stockholders' meeting were also disclosed with The Philippine Stock Exchange, Inc. immediately after the annual meeting. The Board of Directors recommends the shareholders to consider subject minutes for approval in the upcoming Annual Stockholders Meeting.</p> <p>Agenda Item No. 4: Approval of the Presidents Report for the Year 2022 and Audited Financial Statements ending FY March 31, 2023. The Company's 2021 performance results have been duly summarized in the Annual Report which includes the Audited Financial Statements (AFS) of the Company for the year ended March 31, 2022. The AFS have been reviewed by the Audit Committee and the Board of Directors, and have been audited by the external auditors who expressed an unqualified opinion on the aforementioned financial statements. The Annual Report is posted in the Company's website.</p> <p>Agenda Item No. 5: General ratification of the acts of the Board of Directors, Board Committees and the Management from the date of the last annual stockholders meeting up to the date of this meeting. The Company's performance in 2022, as detailed in the Annual Report, is attributed to the strategic directions and key policies set by the Board of Directors which were effectively executed and complied with by management in conformance with good corporate governance and ethical best practices.</p> <p>Agenda Item No. 6: Election of Directors for 2023-2024 The Company's Nomination Committee has pre-screened the list of candidates for directors. Their proven competence, expertise and qualifications based on current regulatory standards, will help sustain the Company's solid performance for the benefit of all its shareholders.</p> <p>Agenda Item No. 7: Appointment of External Auditor Based on the recommendation of the Audit Committee, the Board concurred with the recommendation to re-appoint R. R. TAN & ASSOCIATES, CPAs as the Company's external auditors for the fiscal year 2023-2024. R. R. TAN & ASSOCIATES, CPAs is one of the leading auditing firms in the country and is duly accredited with the SEC.</p>	
Supplemental to Recommendation 13.2			
<p>1. Company's Notice of Annual Stockholders' Meeting contains the following information:</p>	<p>Compliant</p>	<p>Provide link or reference to the company's notice of Annual Shareholders' Meeting</p> <p>Notice of Annual Shareholders' Meeting https://edge.pse.com.ph/openDiscViewer.do?edge_no=ef989bd42694c0839e4dc6f6c9b65995</p> <p>NOTICE IS HEREBY GIVEN that the Annual Meeting of Stockholders of ATN HOLDINGS, INC. will be held via ZOOM, on Thursday, November 9, 2023 at 1:30P.M. at the 8 TH Floor, Summit One Tower Parking Building, 530 Shaw Boulevard, Mandaluyong City Please refer to the Zoom link below for the online meeting:</p>	

<https://us05web.zoom.us/j/5764453330?pwd=A6eygVbXpKkusNPFpLu9Zl1yPI3guY.1>

SUMMARY OF AGENDA BELOW

1. Proof of Notice of the Meeting
2. Proof of Presence of a quorum
3. Approval of the previous annual minutes of meeting last November 10, 2022
4. Report of the President and Approval of the FY March 31, 2023 Audited Financial Statements
5. General ratification of the acts of the Board of Directors, Board Committees, and the Management from the date of the last annual stockholders' meeting up to date of this meeting.
6. Election of Directors
7. Appointment of Independent Auditors
8. Adjournment

Agenda Item No. 3: Approval of Minutes of the previous Annual Stockholders' Meeting Held on November 10, 2022.

The Minutes of the previous annual stockholders' meeting held on November 10, 2022 were prepared within the period prescribed by pertinent laws, rules and regulations. The results of the annual stockholders' meeting were also disclosed with The Philippine Stock Exchange, Inc. immediately after the annual meeting. The Board of Directors recommends the shareholders to consider subject minutes for approval in the upcoming Annual Stockholders Meeting.

Agenda Item No. 4: Approval of the Presidents Report for the Year 2022 and Audited Financial Statements ending FY March 31, 2023.

The Company's 2021 performance results have been duly summarized in the Annual Report, which includes the Audited Financial Statements (AFS) of the Company for the year ended March 31, 2022. The AFS have been reviewed by the Audit Committee and the Board of Directors, and have been audited by the external auditors who expressed an unqualified opinion on the aforementioned financial statements. The Annual Report is posted in the Company's website.

Agenda Item No. 5: General ratification of the acts of the Board of Directors, Board Committees and the Management from the date of the last annual stockholders meeting up to the date of this meeting.

The Company's performance in 2022, as detailed in the Annual Report, is attributed to the strategic directions and key policies set by the Board of Directors which were effectively executed and complied with by management in conformance with good corporate governance and ethical best practices.

Agenda Item No. 6: Election of Directors for 2023-2024

The Company's Nomination Committee has pre-screened the list of candidates for directors. Their proven competence, expertise and qualifications based on current regulatory standards, will help sustain the Company's solid performance for the benefit of all its shareholders.

Agenda Item No. 7: Appointment of External Auditor

Based on the recommendation of the Audit Committee, the Board concurred with the recommendation to re-appoint R. R. TAN & ASSOCIATES, CPAs as the Company's external auditors for the fiscal year 2023-2024. R. R. TAN & ASSOCIATES, CPAs is one of the leading auditing firms in the country and is duly accredited with the SEC.

<p>a. The profiles of directors (i.e., age, academic qualifications, date of first appointment, experience, and directorships in other listed companies)</p>	<p>Compliant</p>	<p>SEC Form 20-IS (Preliminary Information Statement) PDF Page counter Pages 5-7 OF 133 https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p>	
<p>b. Auditors seeking appointment/re-appointment</p>	<p>Compliant</p>	<p>SEC Form 20-IS (Preliminary Information Statement) PDF Page counter Page 9 OF 133 https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p>	
<p>c. Proxy documents</p>	<p>Compliant</p>	<p>SEC Form 20-IS (Preliminary Information Statement) Item 18: Voting Procedures PDF Page counter Pages 12 of 133 https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995</p> <p>Stockholders of record as of 11 October 2023 may vote at the Meeting. Stockholders have the right to vote in person or by proxy. Under the Company's policy for the effective participation by shareholders in shareholders' meetings of the Company and the exercise of shareholders' right to vote:</p> <p>1. To register and vote, a stockholder must download and fill up the form provided in this link http://www.atnholdings.com/notice%20of%20annual/uploads/index3.php and email to paul@fbgi.net.ph For direct and indirect shareholders, both should fill up form and send a scanned copy of the required documents i.e.</p>	

	<p>one (1) valid government identification card (ID), etc. to email atn_asm@tbgi.net.ph.</p> <p>2. Deadline for registration is on October 18, 2023 at 12:00 noon. Once the Company successfully verifies the stockholder's status, the Company will reply to each stockholder with an online ballot for voting purposes.</p> <p>3. Only items reflected on the Agenda and the Information Statement will be voted upon, which is itemized in the registration and proxy form. No resolution that is not in the Agenda will be voted on.</p> <p>4. Votes may be casted online by sending the filled up online ballot form to.</p> <p>5. If a shareholder is unable to attend the meeting, he/she may still be represented by submitting the proxy form found in http://www.atnholdings.com/notice%20of%20annual/uploads/index3.php or by sending a physical copy to the Office of the Corporate Secretary at the Company's principal address at Unit 904, Summit One Tower, 530 Shaw Blvd., Mandaluyong City.</p> <p>6. Cumulative voting may be adopted in the election of directors as allowed by the Revised Corporation Code of the Philippines. On this basis, each registered stockholder as of 11 October 2023 may vote the number of shares registered in his name for each of the eleven (11) directors to be elected; or he may multiply the number of shares registered in his name by eleven (11), the number of the Company's directors as provided in its Articles of Incorporation, and cast the total of such votes for one (1) director. A stockholder may also</p>	
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		<p>distribute his votes among some or all of the eleven (11) directors to be elected.</p> <p>7. Validation of online ballots and proxies shall be undertaken by a special committee designated by the Board for the validation of proxies. For the 2023 ASM, the Company's independent external auditor shall work with the special committee, to review the tabulation proxies, when necessary.</p> <p>8. Voting results for each item on the agenda shall be announced during the meeting and shall be made publicly available immediately.</p>	
Optional: Recommendation 13.2			
1. Company provides rationale for the agenda items for the annual stockholders meeting	Compliant	<p>Provide link or reference to the rationale for the agenda items</p> <p>2023 Notice of Annual Meeting</p> <p>https://edge.pse.com.ph/openDiscViewer.do?edge_no=ef989bd42694c0839e4dc6f6c9b65995</p>	
Recommendation 13.3			
1. Board encourages active shareholder participation by making the result of the votes taken during the most recent Annual or Special Shareholders' Meeting publicly available the next working day.	Compliant	<p>Provide information or reference to a document containing information on all relevant questions raised and answers during the ASM and special meeting and the results of the vote taken during the most recent ASM/SSM.</p> <p>Minutes of Annual Stockholders' Meeting November 9, 2023</p> <p>The stockholders with 2/3 votes in the said meeting approved and ratified the following. The Corporate Secretary certified that a quorum existed with 74.80% or 5,105,315,796 shares of the</p>	

		issued and outstanding shares were present in person or by proxy https://edge.pse.com.ph/openDiscViewer.do?edge_no=df05501674b4b7049e4dc6f6c9b65995	
2. Minutes of the Annual and Special Shareholders' Meetings were available on the company website within five business days from the end of the meeting.	Compliant	Provide link to minutes of meeting in the company website. Indicate voting results for all agenda items, including the approving, dissenting and abstaining votes. Indicate also if the voting on resolutions was by poll. Include whether there was opportunity to ask question and the answers given, if any Minutes of all meetings are posted in ATN website http://www.atnholdings.com/minutes%20of%20all%20general/uploads/index3.php The stockholders with 2/3 votes in the said meeting approved and ratified the following. The Corporate Secretary certified that a quorum existed with 74.80% or 5,105,315,796 shares of the issued and outstanding shares were present in person or by proxy No objections were received.	
Supplement to Recommendation 13.3			
1. Board ensures the attendance of the external auditor and other relevant individuals to answer shareholders questions during the ASM and SSM.	Compliant	Indicate if the external auditor and other relevant individuals were present during the ASM and/or special meeting Representatives from the company's external auditor (R.R. Tan & Associates) and corporate	

		legal counsel were present during the 2023 ASM Zoom Meeting.	
Recommendation 13.4			
1. Board makes available, at the option of a shareholder, an alternative dispute mechanism to resolve intra-corporate disputes in an amicable and effective manner.	Compliant	<p>Provide details of the alternative dispute resolution made available to resolve intra-corporate disputes</p> <p>The Corporation strives for Compromise settlement of issues involving intra-corporate disputes prior to, during and after any litigation process.</p> <p>http://www.atnholdings.com/forms%2017-C/uploads/index3.php?dir=&file=May%2022%2C%202014%20-%20Legal%20Proceedings.pdf</p> <p>Disclosure on Legal Proceedings SEC Order on SEC CRMD Case No. 12-305 <i>Dispositive Portion read: "PREMISED CONSIDERED, in view of the fact that the parties, Blue Stock Development, Holdings, Inc. and ATN Holdings, Inc., represented by their respective counsels and authorized representatives, manifested that have mutually settled their differences and shall no longer pursue their claims against each other arising from the abovementioned case, with Motion to Withdraw Complaint having been duly executed and officially filed with the Commission, and it appearing that no third parties will be prejudiced thereby, the Complaint is hereby DISMISSED"</i></p>	
2. The alternative dispute mechanism is included in the company's Manual on Corporate Governance.	Compliant	<p>Provide link/reference to where it is found in the Manual on Corporate Governance</p> <p>Manual on Corporate Governance PDF page counter as basis---page12 of 27, Section 5.2 Letter (J)</p>	

		http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf	
Recommendation 13.5			
1. Board establishes an Investor Relations Office (IRO) to ensure constant engagement with its shareholders.	Compliant	<p>Disclose the contact details of the officer/office responsible for investor relations, such as:</p> <ol style="list-style-type: none"> 1. Name of the person 2. Telephone number 3. Fax number 4. E-mail address <p>Investor Relations Officer Sophie Ng (632) 8404-0239 (632) 7717-0523 sophie_ng567@yahoo.com</p>	
2. IRO is present at every shareholder's meeting.	Compliant	<p>Yes, Ms. Sophie Ng was present at every shareholder's meeting</p> <p>Certificate of Attendance of Directors (6 meetings) https://edge.pse.com.ph/openDiscViewer.do?edge_no=95a7ae33f435b08fabca0fa0c5b4e4d0</p>	
Supplemental Recommendations to Principle 13			
1. Board avoids anti-takeover measures or similar devices that may entrench ineffective management or the existing controlling shareholder group	Compliant	<p>Provide information on how anti-takeover measures or similar devices were avoided by the board, if any.</p> <p>Internal Control System Policy http://www.atnholdings.com/acgr/INTERNAL%20CONTROL%20SYSTEM%20(final).pdf</p> <p>Code of Business Conduct & Ethics</p>	

		http://www.atnholdings.com/acgr/ATN%20HOLDINGS%20CODE%20OF%20BUSINESS%20%20CONDUCT.pdf	
2. Company has at least thirty percent (30%) public float to increase liquidity in the market.	Compliant	Indicate the company's public float. The public float of the company is 24.27 % as of April 23, 2024	
Optional: Principle 13			
1. Company has policies and practices to encourage shareholders to engage with the company beyond the Annual Stockholders' Meeting	Compliant	Disclose or provide link/reference to policies and practices to encourage shareholders' participation beyond ASM The Company website of ATN Holdings Inc. provides information where to send Questions, comments and feedbacks beyond ASM meetings. Manual on Corp Governance Page 21, letter (e) Right to Information & Inspection http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf	
2. Company practices secure electronic voting in absentia at the Annual Shareholders' Meeting.	Compliant	Disclose the process and procedure for secure electronic voting in absentia, if any. The manner of counting the vote shall be viva voce unless balloting is demanded by stockholders representing at least 10% of the outstanding capital stock entitled to vote, in the presence of the corporate secretary or the assistant corp. secretary. SEC Form 20-IS (Preliminary Information Statement)	

Item 18: Voting Procedures

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https://edge.pse.com.ph/openDiscViewer.do?edge_no=b9b48440b36b44039e4dc6f6c9b65995

Stockholders of record as of 11 October 2023 may vote at the Meeting. Stockholders have the right to vote in person or by proxy. Under the Company's policy for the effective participation by shareholders in shareholders' meetings of the Company and the exercise of shareholders' right to vote:

1. To register and vote, a stockholder must download and fill up the form provided in this link <http://www.atnholdings.com/notice%20of%20annual/uploads/index3.php> and email to paul@tbgi.net.ph For direct and indirect shareholders, both should fill up form and send a scanned copy of the required documents i.e. one (1) valid government identification card (ID), etc. to email atn_asm@tbgi.net.ph.
2. Deadline for registration is on October 18, 2023 at 12:00 noon. Once the Company successfully verifies the stockholder's status, the Company will reply to each stockholder with an online ballot for voting purposes.
3. Only items reflected on the Agenda and the Information Statement will be voted upon, which is itemized in the registration and proxy form. No resolution that is not in the Agenda will be voted on.
4. Votes may be casted online by sending the filled up online ballot form to.
5. If a shareholder is unable to attend the meeting, he/she may still be represented by

submitting the proxy form found in <http://www.atnholdings.com/notice%20of%20annual/uploads/index3.php> or by sending a physical copy to the Office of the Corporate Secretary at the Company's principal address at Unit 904, Summit One Tower, 530 Shaw Blvd., Mandaluyong City.

6. Cumulative voting may be adopted in the election of directors as allowed by the Revised Corporation Code of the Philippines. On this basis, each registered stockholder as of 11 October 2023 may vote the number of shares registered in his name for each of the eleven (11) directors to be elected; or he may multiply the number of shares registered in his name by eleven (11), the number of the Company's directors as provided in its Articles of Incorporation, and cast the total of such votes for one (1) director. A stockholder may also distribute his votes among some or all of the eleven (11) directors to be elected.

7. Validation of online ballots and proxies shall be undertaken by a special committee designated by the Board for the validation of proxies. For the 2023 ASM, the Company's independent external auditor shall work with the special committee, to review the tabulation proxies, when necessary.

8. Voting results for each item on the agenda shall be announced during the meeting and shall be made publicly available immediately.

Duties to Stakeholders

Principle 14: The rights of stakeholders established by law, by contractual relations & through voluntary commitments must be respected. Where stakeholders' rights and interests are at stake, stakeholders should have the opportunity to obtain prompt effective redress for violation of their rights.

Recommendation 14.1

<p>1. Board identifies the company's various stakeholders and promotes cooperation between them and the company in creating wealth, growth and sustainability.</p>	<p>Compliant</p>	<p>Identify the company's shareholder and provide information or reference to a document containing information on the company's policies and programs for its stakeholders.</p> <p>Manual on Corp Governance Page 24, Article 16.1 Respecting Rights of Stakeholders and Effective Redress for Violation of Stakeholder's Rights http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</p> <p>Related Party Transaction Policy http://www.atnholdings.com/acgr/RELATED%20PARTY%20TRANSACTION%20POLICY%20(FINAL).pdf</p>	
Recommendation 14.2			
<p>1. The Board establishes clear policies and programs to provide a mechanism on the fair treatment and protection of stakeholders.</p>	<p>Compliant</p>	<p>Identify policies and programs for the protection and fair treatment of company's stakeholders</p> <p>All ATN Holdings Inc's company policies http://www.atnholdings.com/companypolicies.html</p> <p>Enterprise Risk Management http://www.atnholdings.com/enterpriseriskmanagement.html</p> <p>Manual on Corp Governance Page 24, Article 16.1 Respecting Rights of Stakeholders and Effective Redress for Violation of Stakeholder's Rights http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</p>	
Recommendation 14.3			

<p>1. Board adopts a transparent framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their rights.</p>	<p>Compliant</p>	<p>Provide the contact details (i.e., name of contact person, dedicated phone number or e-mail address, etc.) which stakeholders can use to voice their concerns and/or complaints for possible violation of their rights.</p> <p>Provide information on whistleblowing policy, practices and procedures for stakeholders</p> <p>Whistleblowing policy, practices & procedures http://www.atnholdings.com/acgr/WHISTLEBLOWER%20POLICY.pdf</p> <p>For concerns and or complaints, contact: The Audit Committee Chair ATN Holdings, Inc. Unit 904, Summit One Tower 530 Shaw Blvd, Mandaluyong City</p> <p>Email: atnsolar@tbgi.net.ph atnsolar.team@gmail.com pols15@yahoo.com</p>	
Supplement to Recommendation 14.3			
<p>1. Company establishes an alternative dispute resolution system so that conflicts and differences with key stakeholders is settled in a fair and expeditious manner.</p>	<p>Compliant</p>	<p>Provide information on the alternative dispute resolution system established by the company.</p> <p>Disputes are directly handled by the Corporate Counsel.</p> <p>The Corporation strives for Compromise settlement of issues involving intra-corporate disputes prior to, during and after any litigation process.</p> <p>http://www.atnholdings.com/forms%2017-C/uploads/index3.php?dir=&file=May%2022%20C%202014%20-%20Legal%20Proceedings.pdf</p>	

		<p>Disclosure on Legal Proceedings SEC Order on SEC CRMD Case No. 12-305 Dispositive Portion read: "PREMISED CONSIDERED, in view of the fact that the parties, Blue Stock Development, Holdings, Inc. and ATN Holdings, Inc., represented by their respective counsels and authorized representatives, manifested that have mutually settled their differences and shall no longer pursue their claims against each other arising from the abovementioned case, with Motion to Withdraw Complaint having been duly executed and officially filed with the Commission, and it appearing that no third parties will be prejudiced thereby, the Complaint is hereby DISMISSED"</p>	
Additional Recommendations to Principle 14			
<p>1. Company does not seek any exemption from the application of a law, rule or regulation especially when it refers to a corporate governance issue. If an exemption was sought, the company discloses the reason for such action, as well as presents the specific steps being taken to finally comply with the applicable law, rule or regulation.</p>	<p>Compliant</p>	<p>Disclose any requests for exemption by the company and the reason for the request.</p> <p>The corporation complies with all laws and regulations especially when it refers to a corporate governance issue. No exemption was sought.</p> <p>Code of Business Conduct & Ethics http://www.atnholdings.com/acgr/ATN%20HOLDINGS%20CODE%20OF%20BUSINESS%20%20CONDUCT.pdf</p>	
<p>2. Company respects intellectual property rights.</p>	<p>Compliant</p>	<p>Provide specific instances, if any.</p> <p>Yes, ATN Holdings respects intellectual property rights and will give credit & recognition when it is due.</p>	
Optional: Principle 14			

<p>1. Company discloses its policies and practices that address customers' welfare</p>	<p>Compliant</p>	<p>Identify policies, programs and practices that address customers' welfare or provide link/reference to a document containing the same.</p> <p>Company provides customer with Safety and Health Program at the workplace.</p> <p>Work Health & Safety Policy http://www.atnholdings.com/acgr/ATN%20health%20and%20safety%20policy.pdf</p> <p>Safety & Health Program http://www.atnholdings.com/shareholding%20structure/ATN%20Safety%20and%20Health%20Program7-9-19.pdf</p>	
<p>2. Company discloses its policies and practices that address supplier/contractor selection procedures</p>	<p>Compliant</p>	<p>Identify policies, programs and practices that address supplier/contractor selection procedures or provide link/reference to a document containing the same.</p> <p>Company provides suppliers/contractors with Safety and Health Program at the workplace.</p> <p>Safety & Health Program Pages 7-12 Contractor Safety and Health Program http://www.atnholdings.com/shareholding%20structure/ATN%20Safety%20and%20Health%20Program7-9-19.pdf</p>	<p>The Company provides suppliers/contractors with Safety and Health Program at the workplace.</p>

Principle 15: A mechanism for employee participation should be developed to create a symbiotic environment, realize the company's goals and participate in its corporate governance processes.

Recommendation 15.1

<p>1. Board establishes policies, programs and procedures that encourage employees to actively participate in the realization of the company's goals and in its governance.</p>	<p>Compliant</p>	<p>Provide information on or link/reference to company policies, programs and procedures that encourage employee participation.</p> <p>Manual on Corporate Governance Pages 24-25, section 16.2 Encouraging Employee's Participation http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf</p> <p>All company policies can be found at http://www.atnholdings.com/companypolicies.html</p> <p>Code of Business Conduct & Ethics http://www.atnholdings.com/acgr/ATN%20HOLDINGS%20CODE%20OF%20BUSINESS%20%20CONDUCT.pdf</p>	
Supplement to Recommendation 15.1			
<p>1. Company has a reward/compensation policy that accounts for the performance of the company beyond short-term financial measures.</p>	<p>Non-Compliant</p>	<p>Disclose if company has in place a merit-based performance incentive mechanism such as an employee stock option plan (ESOP) or any such scheme that awards and incentivizes employees, at the same time aligns their interests with those of the shareholders.</p>	<p>The company has no ESOP incentive mechanism. This may be included in future discussions.</p>
<p>2. Company has policies and practices on health, safety and welfare of its employees.</p>	<p>Compliant</p>	<p>Disclose and provide information on policies and practices on health, safety and welfare of employees. Include statistics and data, if any.</p> <p>The Company requires employees to follow OHSC guidelines of the government.</p> <p>Work Health & Safety Policy http://www.atnholdings.com/acgr/ATN%20health%20and%20safety%20policy.pdf</p>	

		<p>Safety & Health Program Page 15-18 VII. HEALTH CONTROL AND SERVICES VIII. EMERGENCY PREPAREDNESS AND RESPONSE Page 22 ANNUAL SAFETY AND HEALTH PROGRAM SCHEDULE AND BUDGET http://www.atnholdings.com/shareholding%20structure/ATN%20Safety%20and%20Health%20Program7-9-19.pdf</p>	
<p>3. Company has policies and practices on training and development of its employees.</p>	<p>Compliant</p>	<p>Disclose and provide information on policies and practices on training and development of employees. Include information on any training conducted or attended.</p> <p>Safety & Health Program Pages 10-12 IV. MANAGEMENT & EMPLOYEE TRAINING http://www.atnholdings.com/shareholding%20structure/ATN%20Safety%20and%20Health%20Program7-9-19.pdf</p> <p>Some training programs conducted:</p> <p>1) <u>First Aid Training Courses</u> <i>First Aid Training Course will be conducted twice a year. This training is normally scheduled on April and September. The training duration is approximately 5 days or 40 hours. This training will be facilitated by the Safety Section in coordination with the trainers' from Philippine National Red Cross.</i></p> <p>2) <u>Fire Fighting Training & Earthquake drill</u> <i>Training for responding to fire, firefighting equipment and facilities will be done once a year in coordination with the local Bureau of Fire Protection (BFP) unit. As scheduled, it was conducted last June 19, 2023 as part of the Fire</i></p>	

		<p>Prevention Month & safety activities of the company.</p> <p>3) Defensive Driving Training Course <i>Defensive Driving Training is scheduled every quarter. A special training of this course will also be made upon the request of at least 10 participants. This training will be facilitated by the Safety Unit.</i></p>	
Recommendation 15.2			
<p>1. Board sets the tone and makes a stand against corrupt practices by adopting an anti-corruption policy and program in its Code of Conduct.</p>	Compliant	<p>Identify or provide link/reference to the company's policies, programs and practices on anti-corruption</p> <p>ATN Holdings Code of Business Conduct & Ethics Page 2 http://www.atnholdings.com/acgr/ATN%20HOLDINGS%20CODE%20OF%20BUSINESS%20%20CONDUCT.pdf <i>The Company discourages all directors and employees from accepting gifts from clients or partners. The Company prohibits any act or form of bribery for the benefit of any external or internal party.</i></p>	
<p>2. Board disseminates the policy and program to employees across the organization through trainings to embed them in the company's culture.</p>	Compliant	<p>Identify how the board disseminated the policy and program to employees across the organization</p> <p>Policies and Programs are emailed to employees and posted in notice boards. These are also provided to them via hard copies upon their request.</p> <p>ATN Holdings Code of Business Conduct & Ethics http://www.atnholdings.com/acgr/ATN%20HOLDINGS%20CODE%20OF%20BUSINESS%20%20CONDUCT.pdf</p>	

		DINGS%20CODE%20OF%20BUSINESS%20%20CO NDUCT.pdf Corporate Governance Manual http://www.atnholdings.com/acgr/Revised%20Manual%20on%20Corporate%20Governance%202017.pdf	
Supplement to Recommendation 15.2			
<p>1. Company has clear and stringent policies and procedures on curbing and penalizing employee involvement in offering, paying and receiving bribes.</p>	Compliant	<p>Identify or provide link/reference to the company policy and procedures on penalizing employees involved in corrupt practices.</p> <p>Include any finding of violations of the company policy.</p> <p>Code of Business Conduct & Ethics Page 3 http://www.atnholdings.com/acgr/ATN%20HOLDINGS%20CODE%20OF%20BUSINESS%20%20CONDUCT.pdf</p> <p>Disciplinary Actions The company will have to take disciplinary action against all directors and employees who repeatedly or intentionally fail to follow the Code of Conduct. Disciplinary actions will vary depending on the violation. Possible consequences, depending on the number of times violations are made, and the gravity of the offense, include:</p> <ul style="list-style-type: none"> • Demotion. • Reprimand. • Suspension or termination for more serious offenses • Detraction of benefits for a definite or indefinite time. 	

		<ul style="list-style-type: none"> • The Company may take legal action in cases of corruption, theft, embezzlement or other unlawful behavior 	
Recommendation 15.3			
<p>1. Board establishes a suitable framework for whistleblowing that allows employees to freely communicate their concerns about illegal or unethical practices, without fear of retaliation</p>	Compliant	<p>Disclose or provide link/reference to the company whistle-blowing policy and procedure for employees.</p> <p>Indicate if the framework includes procedures to protect the employees from retaliation.</p> <p>Provide contact details to report any illegal or unethical behavior.</p> <p>Whistleblowing policy at http://www.atnholdings.com/acgr/WHISTLEBLOWER%20POLICY.pdf</p> <p>No Retaliation <i>This whistle-blower policy is intended to encourage and enable directors, volunteers, and employees to raise concerns within the organization for investigation and appropriate action. With this goal in mind, no director, or employee who, in good faith, reports a concern shall be subject to retaliation or, in the case of an employee, adverse employment consequences. Moreover, a volunteer or employee who retaliates against someone who has reported a concern in good faith is subject to discipline up to and including dismissal from the volunteer position or termination of employment</i></p> <p>Suspected fraud should be reported directly to the chair of the audit committee by regular mail (or email) at:</p>	

		<p>The Audit Committee Chair ATN Holdings, Inc. Unit 904, Summit One Tower 530 Shaw Blvd, Mandaluyong City</p>	
<p>2. Board establishes a suitable framework for whistleblowing that allows employees to have direct access to an independent member of the Board or a unit created to handle whistleblowing concerns.</p>	Compliant	<p>Whistleblowing encouraged on personal basis.</p> <p>Whistleblowing policy http://www.atnholdings.com/acgr/WHISTLEBLOWER%20POLICY.pdf</p> <p><i>If the concern was reported verbally to the director of human resources, the reporting individual, with assistance from the director of human resources, shall reduce the concern to writing. The director of human resources is required to promptly report the concern to the chair of the audit committee, which has specific and exclusive responsibility to investigate all concerns. If the director of human resources, for any reason, does not promptly forward the concern to the audit committee, the reporting individual should directly report the concern to the chair of the audit committee. Concerns may also be submitted anonymously. Such anonymous concerns should be in writing and sent directly to the chair of the audit committee.</i></p>	
<p>3. Board supervises and ensures the enforcement of the whistleblowing framework.</p>	Compliant	<p>Provide information on how the board supervised and ensured enforcement of the whistleblowing framework, including any incident of whistleblowing.</p> <p>Whistleblowing encouraged on personal basis.</p> <p>Whistleblowing policy http://www.atnholdings.com/acgr/WHISTLEBLOWER%20POLICY.pdf</p>	

		<p>The audit committee shall address all reported concerns. The chair of the audit committee shall immediately notify the audit committee, the president, the CEO, and chief operating officer of any such report. The chair of the audit committee will notify the sender and acknowledge receipt of the concern within five business days, if possible. It will not be possible to acknowledge receipt of anonymously submitted concerns</p>	
<p>Principle 16: The company should be socially responsible in all its dealings with the communities where it operates. It should ensure that its interactions serve its environment and stakeholders in a positive and progressive manner that is fully supportive of its comprehensive and balanced development.</p>			
<p>Recommendation 16.1</p>			
<p>1. Company recognizes and places importance on the interdependence between business and society, and promotes a mutually beneficial relationship that allows the company to grow its business, while contributing to the advancement of the society where it operates.</p>	<p>Compliant</p>	<p>Provide information or reference to a document containing information on the company's community involvement and environment-related programs.</p> <p>Refer to data file for community involvement and environment-related programs for Solar Project.</p> <p>ATN Solar-Department of Energy Memorandum of Agreement https://drive.google.com/file/d/0B8jr2-XaH2-M3ZJcVczSIF2Y0E/view?usp=sharing</p> <p>Business Profile http://www.atnholdings.com/ourcompany.html</p> <p>Corporate Social Responsibility http://www.atnholdings.com/corporatesocialresponsibility.html</p>	

Optional: Principle 16

<p>1. Company ensures that its value chain is environmentally friendly or is consistent with promoting sustainable development</p>	<p>Compliant</p>	<p>Identify or provide link/reference to policies, programs and practices to ensure that its value chain is environmentally friendly or is consistent with promoting sustainable development.</p> <p>2 year Community Development Program http://www.atnholdings.com/shareholding%20structure/ATN%20CDP%20Revised%20(with%20signature).pdf</p> <p>5 year Social Development & Management Program (SDMP) http://www.atnholdings.com/shareholding%20structure/ATNH%205-yr%20SDMP%20for%20MPP(signed).pdf</p> <p>First Phase 5-Year Social Development and Management Program (5YSDMP) is prepared in support of the application for Mineral Processing Permit (MPP) of ATN Holdings Inc. Through this SDMP, ATN aims to institutionalize the primary mechanism in sharing the benefits derived from the utilization of natural resource to the host and neighboring communities through a concrete and meaningful socially-oriented program. In general, the primary objective of ATN is to improve the overall condition (social, economic, environmental, and cultural) of the host communities</p>	
<p>2. Company exerts effort to interact positively with the communities in which it operates</p>	<p>Compliant</p>	<p>Identify or provide link/reference to policies, programs and practices to interact positively with the communities in which it operates.</p>	

		<p>As mandated by DENR the Company provides Community Development Fund, Social Development Management Fund, Environmental Protection Fund, Safety and Health Fund.</p> <p>2 year Community Development Program http://www.atnholdings.com/shareholding%20structure/ATN%20CDP%20Revised%20(with%20signature).pdf Php410,000 will be allotted for the Community Development program to assist the host barangay in:</p> <ul style="list-style-type: none"> • Improving the health condition and services of the barangay; • Supporting elementary school to improve quality of education; • Improvement of product yield of farming organizations; and • Ensure sufficient domestic water supply of Sitio Laan residents. <p>5 year Social Development & Management Program (SDMP) http://www.atnholdings.com/shareholding%20structure/ATNH%205-yr%20SDMP%20for%20MPP(signed).pdf</p>	
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Pursuant to the requirement of the Securities and Exchange Commission, this Annual Corporate Governance Report is signed on behalf of the registrant by the undersigned, thereunto duly authorized, in the City of _____ on _____, 20____.

SIGNATURES

Arsenio T. Ng
Arsenio T. Ng
 Chairman & CEO

Santos Cejeco
Santos Cejeco
 Director

Hilario T. Ng
Hilario T. Ng
 Director

Atty. Leonides Respicio
Atty. Leonides Respicio
 Corporate Secretary

Ramon D. Escueta
Ramon D. Escueta
 Independent Director

Paul C. Cheah
Paul C. Cheah
 Independent Director

Iwinie Kaye L. Ng
Iwinie Kaye L. Ng
 Director

Sophie Miles L. Ng
Sophie Miles L. Ng
 Director

Ardi Bradley L. Ng
Ardi Bradley L. Ng
 Director

Paul B. Saria
Paul B. Saria
 Compliance Officer

APR 24 2024

SUBSCRIBED AND SWORN to before me this _____ day of _____, 20____, affiant(s) exhibiting to me their _____, as follows:

IDENTIFICATION NO. _____ DATE OF ISSUE _____

NAME
Arsenio T. Ng
Hilario T. Ng
Leonides S. Respicio
Paul B. Saria
Ramon D. Escueta
Paul C. Cheah

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 Book No. XD No
 Series of 1024

NOTARY PUBLIC

Atty. Rogelio J. Bolivar
ATTY. ROGELIO J. BOLIVAR
 NOTARY PUBLIC IN QUEZON CITY
 Commission No. Adm. Matter No. NP-549 (2023-2024)
 IBP O.R. No. 190815-2023 & IBP O.R. No. 190816-2024
 PTR O.R. No. 412771D-01002024 / Ref. No. 33832 / TIN # 129-871-009-008
 MCLE No. 786 FROM APRIL 15, 2023 UNTIL APRIL 14, 2025
 Address: 31-F Harvard St. Cubao, Q.C.